

AWUTU SENYA DISTRICT ASSEMBLY

FOURTH QUARTER PROGRESS REPORTS

MONITORING AND EVALUATION (M&E)

REPORT, 2023

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**DISTRICT PLANNING AND CO-ORDINATING UNIT
(DPCU)**

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LIST OF ACRONYMS

ASDA:	Awutu Senya District Assembly
ADF:	Agricultural Development Fund
AEA:	Agric Extension Agent
AIDS:	Acquired Immune Deficiency Syndrome
BAC:	Business Advisory Centre
BDT:	Basic Design and Technology
BECE:	Basic Education Certificate Examination
CA:	Central Administration
CBD:	Central Business District
CBOs:	Community Based Organizations
CD:	Coordinating Director
CHPS:	Community-Based Health Planning and Services
CSOs:	Civil Society Organizations
CWSA:	Community Water and Sanitation Agency
DA:	District Assembly
DACF:	District Assemblies Common Fund
DBMS:	Data Base Management System
DC:	District Coordinator
DCD:	District Coordinating Director
DDF:	District Development Fund
DESSAP:	District Environmental Sanitation Strategy and Action Plan
DMTDP:	District Medium Term Development Plan
DoA:	Department of Agriculture
DPCU:	District Planning and Coordinating Unit
DSWCD:	Department of Social Welfare and Community Development
ECCD:	Early Care and Childhood Education
EHSU:	Environmental Health Sanitation Unit
EPI:	Expanded Programme on Immunization
F&A:	Food and Agriculture
FR:	Feeder Roads
GDO:	Gender Desk Officer
GES:	Ghana Education Service

GHS:	Ghana Health Service
GNFS:	Ghana National Fire Service
GOG:	Government of Ghana
GPS:	Ghana Police Service
GSGDA:	Ghana Shared Growth and Development Agenda
HIV:	Human Immune Deficiency Virus
ICT:	Information and Communication Technology
IGF:	Internally Generated Fund
INSET:	In-Service Training
ISD:	Information Services Department
JHS:	Junior High School
KG:	Kindergarten
KVIP:	Kumasi Ventilated-Improved Pit
LEAP:	Livelihood Empowerment Against Poverty
LED:	Local Economic Development
LIC:	Local Investment of Capital
DCD:	District Coordinating Director
DCE:	District Chief Executive
MHD:	District Health Directorate
MLGRD:	Ministry of Local Government and Rural Development
MOFA:	Ministry of Food and Agriculture
DPCU:	District Planning Coordinating Unit
DPO:	District Planning Officer
MoE:	Ministry of Education
M&E:	Monitoring and Evaluation
MP:	Member of Parliament
MSE:	Medium-Scale Enterprise
MTDP:	Medium Term Development Plan
DWST:	District Water and Sanitation Team
NADMO:	Natural Disaster Management Organization
NBSSI:	National Board for Small Scale Industries
NCCE:	National Commission on Civic Education

NDPC:	National Development Planning Commission
NDPM:	National Disaster and Prevention Management
NGO:	Non-Governmental Organization
NHIA:	National Health Insurance Authority
NHIS:	National Health Insurance Scheme
NMTDPF:	National Medium-Term Development Policy Framework
OPD:	Out Patient Department
PPD:	Physical Planning Department
PPP:	Policies, Programmes and Projects
P2:	Popular Participation
PWDs:	Persons with Disabilities
RCC:	Regional Coordinating Council
SBEs:	Small Business Enterprises
SDGs:	Sustainable Development Goals
SHS:	Senior High School
SSNIT:	Social Security and National Insurance Trust
SIF:	Social Investment Fund
STIs:	Sexually Transmitted Infections
TAs:	Traditional Authorities
TVET:	Technical/Vocational Education Training
WATSAN:	Water and Sanitation Committee
WC:	Water Closet

CHAPTER ONE

BACKGROUND

1.0 INTRODUCTION

In line with the 1992 Constitution and Act 936, the core function of the Awutu Senya District Assembly is to ensure the overall development of its area of jurisdiction. It is in this light that the Assembly is empowered to undertake legislative, deliberative and executive activities.

Over the years, several policies have failed to yield their desired impacts because monitoring and evaluation activities had not been well articulated and enforced. It is to avoid the above that management undertook the above activity to ensure that the plans of the district do not fail and also obtain feedback as to the next line of action.

Monitoring and Evaluation are increasingly becoming a tool for accountability in projects/programs as they help assess impacts and results of programs, identify gaps, and institute new measures if there was the need. Monitoring enables the institution to gather information on the processes of project implementation to keep managers informed on trends and patterns, project activities on schedule, and measure progress all time. Evaluation, on the other hand, assesses the extent to which a project is achieving or has achieved its stated outcome/goals. It gathers information to inform management about project achievements and value.

The report was an output of a consultative process involving a set of performance indicators and targets outlined in questionnaires that had been agreed upon by the District Planning and Coordinating Unit to assess the progress of implementation of key programs and activities outlined in the DMTDP. The progress of implementation was tracked under the Dimension areas of the **Agenda for Jobs (2023-2025)** which are;

- Economic Development
- Social Development
- Environment, Infrastructure, and Human Development
- Governance, Corruption and Public Accounts
- Emergency Planning and Response (Including Covid-19 Recovery Plan)
- Implementation, Coordination, Monitoring and Evaluation

This report presents findings on developmental activities undertaken within the first quarter of 2023 as part of implementing the 2023 Annual Action Plan. The report is structured in three (3) chapters with chapter one introducing the M&E. Chapter two considered M&E activities including the programs/project status for the period, updates of disbursements from funding sources, and update on indicators and targets. Chapter three focused on recommendations and the way forward.

1.10 BRIEF DISTRICT PROFILE

1.1.1. Name and Location of District

Awutu Senya District is the name of the Assembly and is situated between latitudes 5°20'N and 5°42'N and longitudes 0°25'W and 0°37'W at the eastern part of the Central Region of Ghana. The district, covering an area of 402.93 square kilometres, is bordered by the Awutu Senya East Municipal and Ga South Municipal (in the Greater Accra Region) to the east; Effutu Municipal and the Gulf of Guinea to the south; the West Akim District to the north; Agona East and Birim South to the north-west, Agona West District to the west, and the Gomoa East separating the southern part of the district from the main land.

1.1.2 LI and District Capital

The Awutu Senya District Assembly was established by LI 2024 on 6th February 2012. The Capital of the District is Awutu Beraku. It has a population of 161, 640 made up of 78,219 (48.4%) for male and 83,241 (51.6%) for female

1.1.3 Vision and Mission Statement

1.1.3.1 Mission Statement

The District Assembly exists to facilitate improvement in the quality of life of the people within the Assembly's jurisdiction through equitable provision of services for the total development of the district, within the context of Good Governance.

1.1.3.2 Vision Statement

The Awutu Senya District Assembly aspires to become an attractive centre for modernized agriculture, brisk commerce and a knowledge-based society in which all men, women and children are capable of utilizing available potentials and opportunities to contribute to development.

1.2. Core Functions:

Article 12(1) of the Local Governance Act, (2016), Act 936 outlines the core functions of the District Assembly as:

A District Assembly shall:

- (a) Exercise political and administrative authority in the district;
 - (b) Promote local economic development; and
 - (c) Provide guidance, give direction to and supervise other administrative authorities in the district as may be prescribed by law.
- (2) A District Assembly shall exercise deliberative, legislative and executive functions.
- (3) Without limiting subsections (1) and (2), a District Assembly shall:
- (a) Be responsible for the overall development of the district;
 - (b) Formulate and execute plans, programmes and strategies for the effective mobilization of the resources necessary for the overall development of the district;
 - (c) Promote and support productive activity and social development in the district and remove any obstacles to initiative and development;
 - (d) sponsor the education of students from the district to fill particular manpower needs of the district especially in the social sectors of education and health, making sure that the sponsorship is fairly and equitably balanced between male and female students;

- (e) Initiate programmes for the development of basic infrastructure and provide municipal works and services in the district;
 - (f) Be responsible for the development, improvement and management of human settlements and the environment in the district;
 - (g) In co-operation with the appropriate national and local security agencies, be responsible for the maintenance of security and public safety in the district;
 - (h) Ensure ready access to courts in the district for the promotion of justice;
 - (i) act to preserve and promote the cultural heritage within the district;
 - (j) Initiate, sponsor or carry out studies that may be necessary for the discharge of any of the duties conferred by this Act or any other enactment; and
 - (k) Perform any other functions that may be provided under another enactment.
- (4) A District Assembly shall take the steps and measures that are necessary and expedient to:
- (a) Execute approved development plans for the district;
 - (b) Guide, encourage and support sub-district local structures, public agencies and local communities to perform their functions in the execution of approved development plans;
 - (c) Initiate and encourage joint participation with other persons or bodies to execute approved development plans;
 - (d) Promote or encourage other persons or bodies to undertake projects under approved development plans; and
 - (e) Monitor the execution of projects under approved development plans and assess and evaluate their impact on the development of the district and national economy in accordance with government policy.
- (5) A District Assembly shall co-ordinate, integrate and harmonize the execution of programmes and projects under approved development plans for the district and other development programmes promoted or carried out by Ministries, Departments, public corporations and other statutory bodies and non-governmental organizations in the district.
- (6) A District Assembly in the discharge of its duties shall:
- (a) Be subject to the general guidance and direction of the President on matters of national policy; and
 - (b) Act in co-operation with the appropriate public corporation, statutory body or non-governmental organization.
- (7) Public corporations, statutory bodies and non-governmental organizations shall co-operate with a District Assembly in the performance of their functions.
- (8) In the event of a conflict between a District Assembly and an agency of the central Government, public corporation, statutory body, non-governmental organization or individual over the application of subsection (5), (6) or (7), the matter shall be referred by either or both parties to the Regional Co-ordinating Council for resolution.
- (9) The Instrument that establishes a particular District Assembly or any other Instrument, may confer additional functions on the district.

1.3.0 Political and Administrative Structure

Awutu Senya District Assembly is made up of 1 Urban Council namely Senya, 5 Area Councils which are Bawjiase, Jei-Krodua, Awutu Bereku, Bontrase and Obrachire. It has 24 elected and 11 appointed members.

There is a Member of Parliament and District Chief Executive (DCE) bringing the total number to 37. Currently, 10 out of the 11 decentralised departments have been established at the district level.

1.2.1. Religious and Cultural Structure

1.2.2 Chieftaincy

The District has two paramount traditional areas which are Awutu and Senya. The other towns such as Bawjiase, Bontrase, Obrachere, among others have Chiefs who oversee the traditional administration of their respective areas. They all however pay allegiance to either of the two paramount chiefs. There are also settler communities who pay allegiance to the paramount chief that gave out the land for their settlements.

1.2.3. Culture and Ethnicity

The indigenous people of Awutu and Senya are of the Guan ethnic stock in the district and celebrate the Akomase and Awubia Festivals. These two constitute the largest group in a region which is predominantly Akan in ethnicity. There are other settler ethnic groups including Gas, Akans, Ewes, Walas/Dagartis, Moshis and Basares. Indigenous Languages which are mainly spoken is Awutu while Akan and English are dominant languages used at centers of vibrant commerce.

The Awubia festival of the Awutus and the Akumasa festival of the Senya's serves as annual avenues and occasions for unifying and deepen the unity of the two traditional areas.

1.4.0 Population

The 2021 Population and Housing Census estimated the population of the district to be 161,460, accounting for 5.6 percent of the population of the Central Region. About 48.4 percent (83,241) of the population are males while 51.6 percent (83,241) are females using central regional growth rate of 2.4%.

1.5.0. District Economy

Agriculture: The main economic activity in the district is agriculture (fishing and farming) and agro-processing. Agriculture (including Fishing) and its related activities employ about 56% of the working population in the district. The district has a very good potential for irrigation farming. The district can boast of the Ayensu, Kwekude River and dam, Okurudu stream. However, there is the need for the district to undertake measures to utilize these potentials. The northern portion of the district is suitable for pineapple and vegetable production. There are large and medium scale farmers who produce pineapple for export.

1.6.0. Road Network

Roads: The major roads in the district are the section of the Accra - Cape Coast (N1); The Kasoa - Bawjiase road; The Awutu – Obrachire road. There are other feeder roads that link and facilitate movement of people in the district but are only motorable in the dry season. However, periodic reshaping is done to keep the roads motorable all season. The road network available is summarized as First class (2km), Trunk roads (14km), Engineered Feeder roads (45km) and Un-engineered Feeder Roads (about 45km) w:

1.7.0. Education

The Education Directorate is made up of 8No. Circuits namely: Ayensuako, Awutu, Bawjiase (A&B), Bontrase, Obrachire, Senya Beraku and Jei-Krodua. The number of schools in the District by levels and teacher segregation, are as given as Kindergarten/Pre-School (159) -Private (89), Public (70), Primary (159)-

Private (89), Public (70), Junior High School (120)- Private (51), Public (69), Senior High School (5)- Private (0), Public (5), Tech. and Vocational Institutions (0) and Tertiary (0). In all there are 229 Private schools and 214 Public schools and with a grand total of 443 of both private and public schools.

1.8.0: Details of Health facilities and personnel

The district has five (5) Sub-districts, four (4) public health centres located at Bawjiase, Senya, Awutu Beraku, and Bontrase. There are twenty-six (26) CHPS Compounds, four (4) Health Centres, one (1) Polyclinic, two (2) Clinics, three (3) Private Maternity Homes and One (1) Private Clinic & Maternity Home making a Total of Thirty-Seven (37). The CHPS Compounds have Forty-Six (46) skilled personnel, One Hundred and Twenty (120) Health Centre Personnel, eighty-two (82) Polyclinic Personnel, three (3) Maternity Home Personnel, one (1) Personnel for Clinic & Maternity Home making a Total of 257.

1.9.0 Sanitation/Climate Change Analysis

The category of solid waste generated comprises: plastics and polythene, Cartons and paper, Organic garbage, Metals, Broken bottles and glasses, Sawdust and wood shavings. One major challenge in this regard is the inadequate dumping sites leading to unauthorized dumping in the communities

In terms of environment/Climate Change, the environment of the district is mainly affected by the activities of Sand Winners. Sand winning is done with impunity all over the district causing destruction to agriculture lands and produce and also causing climate variabilities as a result of their activities. The district is finding it difficult dealing with sand winners because the security agencies (especially the Police Service) who are supposed to help, rather help to escalate the activities. Other climate change related issues in the district is Bush burning air pollution as a result of unregulated activities of Quarries closer to communities and the few factories operating in the District. The table below gives detail analysis of the climate situation in the district

1.9.0 Tourism

The district is endowed with historical natural sites which would need some level of marketing and investment (*Field Survey, 2014*). A historical monument in Senya called the Good Hope Fort is located along the Gulf of Guinea and was built by the Dutch is considered the second Fort/Castle built in the central region of Ghana. Spots of forests in the hinterlands have some natural stone caved feature that needs development and promotion. Forests around Bontrase, Bawuanum, Bosomabena and other areas could be developed with canopy walk ways. The topography of the areas which come in the form of valleys and hills around the forests can also be developed by investors with artificial rivers and golf courses.

1.10.0 Adopted Policy Objectives and Linkage to Sustainable Development Goals (SDGs)

As per requirements, the District adopted policy objectives from the National Policy Framework produced by the National Development Planning Commission (NDPC). These policy objectives have been matched with the Sustainable Development Goals (SDGs) to give clear picture as to the fact that when an objective is met it invariably means an SDG is been achieved. The table below gives the detail of the matching.

1.11.5 Adopted objectives strategies and activities

Table 1.0 Adopted objectives strategies and activities Matrix

ECONOMIC DEVELOPMENT

Goal (s)	Policy Objectives	Strategies
Build Prosperous District	a Enhance production and supply of quality crops and raw materials	Provide incentives for the production and supply of quality raw materials to support agro processing industries (SDG Targets 2.3, 2.c, 12.1, 12.2)
	Support the pursuit of strategic national industrial development initiatives in the district	Facilitate access to dedicated land in the district for the establishment of multi-purpose industrial areas/zones (SDG Target 9.2)
		Introduce industrial subcontracting exchange to link SMEs with large-scale enterprises (SDG Targets 9.2, 9.3)
	Support entrepreneurs and MSME development	Create an entrepreneurial culture, especially among the youth (SDG Targets 4.4, 8.3, 8.6)
		Provide opportunities for MSMEs to participate in all public-private partnerships (PPPs) and local content arrangements (SDG Targets 8.3, 8.5, 17.17)
		Encourage formation of, cooperatives and associations to facilitate easy access to credit.
	Modernize and enhance agricultural production systems	Intensify and increase access to mechanization along the agricultural value chain (SDG Targets 2.3)
		Promote commercial farming (SDG Targets 2.3, 2.4)
	Promote livestock and poultry development for food security and income generation	Continue implementation of the Rearing for Food and Jobs programme to increase production and processing of livestock including poultry.
		Intensify awareness and provide support for livestock farmers on livestock handlings and vet services
	Ensure sustainable development and management of aquatic fisheries resources	Promote sustainable marine conservation and protection (SDG Targets 14.1, 14.2, 14.c)
		Improve fisheries infrastructure to attract private sector investment (SDG Target 14.4)
	Diversify and expand the tourism industry for economic development	Support the development of available and potential sites to meet international standards and promote local tourism and (SDG Target 8.9)

SOCIAL DEVELOPMENT

Goal (s)	Policy Objectives	Strategies
Build a knowledge-based society	Enhance equitable access to, and participation in quality education at all levels	Expand infrastructure and facilities at all levels (SDG Target 4.a, 4.c)
		Enhance quality of teaching and learning environment at all levels (SDG Targets 4.1,4.2, 4.6, 4.c)
	Promote inclusive education	Ensure inclusive education for PWDs and people with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a)
		Provide facilities in all learning centres to improve access for PWDs and people with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a)
Build a Healthy society	Ensure accessible, and quality Universal Health Coverage (UHC) for all	Expand, upgrade and equip health facilities with private sector involvement (SDG Targets 3.8, 3.c)
		Mainstream gender and disability in the provision of healthcare services (SDG Target 3.8)
		Promote health tourism (SDG Targets 8.9, 12.b)
		Promote use of ICT and e-health strategies in healthcare delivery and improve quality and coverage of healthcare data (SDG Targets 3.8, 3.d)
	Reduce non-communicable diseases	Increase health promotion to reduce accessibility and exposure especially among vulnerable groups i.e., children, youth, poor etc. (SDG Targets 3.4, 3.5)
	Promote nutrition specific and sensitive programmes and interventions	Promote healthy diets and lifestyles for all including workplace fitness (SDG Target 2.1, 2.2, 3.4)
		Promote nutrition education and sensitization (SDG 2.1, 2.2)
	Improve access to safe, reliable and sustainable water supply services for all	Support the provision of mechanized boreholes and small-town water systems to unserved areas (SDGs Target 6.1, Target 6.1)
		Promote Household Water Treatment and Safe Storage (HWTS (SDG Targets 6.3, 6.5)
	Enhance access to improved and sustainable environmental sanitation services	Scale-up sensitization campaigns to promote proper handwashing and hygiene practices particularly among children (SDGs Target 6.2)

		Enforce building regulation (including accessibility standards for PWDs) on the provision of toilet facilities in all homes
		Support the implementation of the CLTS program and scale it up to other communities
		Promote National Total Sanitation Campaign (SDG Target 6.2)
Enhance Social Protection and support decent works creation	Promote the rights and welfare of children	Promote positive cultural systems, traditions and practices
		Increase community engagements and behavioral change campaigns to promote positive parenting attitudes and practices among parents and caregivers
		Scale up District Integrated Social Services Programmes for children (especially multi-dimensionally poor), families and vulnerable adults (SDG Target 10.2)
	Strengthen gender mainstreaming, coordination and implementation of gender related interventions in all sectors.	Develop capacities of stakeholders for effective gender mainstreaming
		Resource Gender Desk Officers to gather data and effectively perform their duties in line with the District Gender Plan
	Promote job creation and decent work	Facilitate the creation of decent jobs
		Promote and enforce deeper and wider application of local content and participation laws (SDG Target 17.15)
		Strengthen and promote schemes that support skills training, internship and modern apprenticeship (SDG Targets 8.3, 8.6)
		Implement labor-intensive interventions in line with local economic development agenda and national development objectives (SDG Target 8.3)

ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS

Goal (s)	Policy Objectives	Strategies
Safeguard the natural	Improve forest and protected areas	Maintain the integrity of forest conservation areas through protection and law enforcement

environment and ensure a resilient built environment		Assist Forestry Commission to streamline demarcation of forest reserves
	Promote sustainable extraction of mineral resources	Ensure mining activities are undertaken in an environmentally sustainable manner (SDG Targets 6.5, 8.4, 12.2, 12.8, 14.2, 15.1, 15.2, 15.3, 15.4, 15.5)
		Ensure land reclamation after mining operations (SDG Targets 15.1, 15.3)
	Reduce Environmental Pollution	Intensify enforcement of regulations on noise and air pollution, including open burning (SDG Targets 11.6, 16.b)
		Enforce environmentally sound management of chemicals and all waste throughout their life cycle (SDG Targets 12.4)
	Improve road network and ensure efficiency and effectiveness of road transport infrastructure and services	Ensure effective planning and budgeting of transport infrastructure projects
		Ensure routine reshaping of feeder roads in the district
	Promote sustainable spatially integrated development of human settlements	Undertake regular monitoring and sensitization on spatial planning and management
		prepare and implement District Spatial Development Frameworks, Structure Plans and Local Plans (SDG Targets 11.3, 11.7, 11.a)
		Develop database for spatial planning and management
Promote effective maintenance culture	Establish timely and effective preventive maintenance plan for all public infrastructure (SDG Target 9.a)	
	Develop asset register on infrastructure conditions	

GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

Goal (s)	Policy Objectives	Strategies
Maintain a stable, united and safe society	Strengthen fiscal decentralization	Enhance revenue mobilization capacity and capability of district (SDG Targets 16.6, 17.1)
		Strengthen PPPs in IGF mobilization (SDG Targets 17.16, 17.17)

	Deepen political, financial and administrative decentralization	Resolve discrepancies in inter-district boundary demarcation (SDG Target 16.1)
		Strengthen sub-district structures (SDG Targets 16.6, 16.7, 16.a)
	Improve popular participation	Promote effective stakeholder involvement in development planning process, local democracy and accountability (SDG Target 16.7, 11.3; Ecowas Protocol Art. Art. 23)
		Promote the ownership of development process and transparency at the local level (SDG Target 16.6,7)
	Enhance security service delivery	Improve relations between law enforcement agencies and the citizenry (SDG Targets 16.7, 16.10)
		Promote security awareness schemes among the general public (SDG Targets 16.1, 16.7)
	Promote culture in the development process	Promote culture as a value system for national development (SDG Targets 4.7, 12.b; Ecowas Protocol Arts. 23)

EMERGENCY PLANNING AND RESPONSE (INCLUDING COVID-19 RECOVERY PLAN)

Goal (s)	Policy Objectives	Strategies
Mainstream emergency planning and preparedness into district development plan to respond to potential internal and external threats (including COVID-19)	Promote proactive planning and implementation for disaster prevention and mitigation	Strengthen early warning and response mechanisms for disasters
		Support data gathering, preparation of hazards/ risk maps and sensitization on natural hazards and human induced disasters
		Monitor and regulate the activities of sand winners
		Enforce legislation related to disaster risk reduction (DRR)
		Mainstream disaster planning into development plans
		Support the development and Implementation of national and local plans to make cities and communities resilient
		Develop monitoring mechanism for disaster prevention and mitigation plan

IMPLEMENTATION, COORDINATION, MONITORING AND EVALUATION

Goal (s)	Policy Objectives	Strategies
Improve delivery of development outcomes	Strengthen plan preparation, implementation and coordination at all levels	Strengthen and improve resource mobilization for plan implementation
		Implement L.I. 2232 of Act 480
		Strengthen coordination between CSOs, NGOs, DPS and the District
	Strengthen monitoring and evaluation systems	Develop effective participation and communication arrangements for M&E results
		Increase investments in the development and use of M&E results

1.12. Purpose of M&E for the Fourth Quarter 2023

The fourth quarter M&E aimed at achieving the following objectives:

- ❖ To ensure the implementation of planned projects and programs and to ascertain the status of development projects and programs in the district.
- ❖ To enable the district to generate reliable, valid, and dependable information to the Region and National authorities to formulate policies and make evidence-based decisions to further improve the lives of the people in the district.
- ❖ To ensure that projects and programs are implemented as planned
- ❖ To provide information on the progress made by the district in achieving the goals and objectives under Agenda for Jobs (2023-2025)
- ❖ To identify challenges which are likely to affect the achievement of the district's goals and objectives under the Agenda for Jobs (2023-2025)
- ❖ To enable stakeholders to determine through evidence-based information, the effects of the various interventions implemented over the medium term, and the impact in terms of positively transforming the lives of all beneficiaries in the district.
- ❖ To make informed decisions on the future of projects and provide opportunities for stakeholder feedback
- ❖ To institute an effective and efficient system for tracking the progress of programs and projects in the district through systematic monitoring and evaluation of the District Annual Action Plan.
- ❖ To ensure accountability of the resources used and the results obtained

1.13.0 Processes Involved in the M&E Exercise for the fourth Quarter 2023

The process of preparing the third quarter monitoring and evaluation report was an integrative one that involved the use of qualitative, quantitative, and other participatory techniques (e.g., questionnaire, focus group discussion). A task team comprising heads of decentralized departments (DPCU) prepared this report. The team interacted with various stakeholders in the district to gather data needed for this report.

Data for the report was gathered from both primary and secondary sources. These included; questionnaire administration, focus group discussion, appraisal reports from decentralized departments, etc. The data received was collated, cross-checked and confirmed by stakeholders at an M&E meeting before inputted into the reporting format submitted to the Regional Co-ordinating Council and National Development Planning Commission (guidelines for the preparation of the district monitoring and evaluation plan under the Long-Term National Development Agenda, [(Agenda for Jobs) 2023-2025].

This report is an output of a review with different stakeholders. This was done by collecting, collating, and analyzing data on the extent of implementing the 2023 Annual Action Plan of the DMTDP from the various decentralized departments at the end of the third quarter of 2023.

Before data collection commenced, templates were developed to ensure that data collected covered all relevant areas. The data were updated in the decentralized departments like Health, Education and Agriculture, Social Welfare and Community Development, Environmental Health, etc. These departments submit periodic reports to the Assembly. These reports together with an update on the core indicators and other critical development and poverty issues that were not available initially were gathered by the DPCU through a structured template.

To encourage or promote participatory monitoring, beneficiary substructures of the Assembly took an active part in the project monitoring in the third quarter by visiting physical project sites to ascertain the progress and extent of work executed by contractors and consultants. Also, quality, adherence to requirements, and other indicators were assessed during the site visits.

Furthermore, in the case of evaluating the programs, discussions with beneficiaries, observations, and other qualitative processes were used to assess the success of program interventions.

1.14.0 Details on the Annual Action Plan Implemented

The details on the Annual Action Plan implemented entail the planned and executed activities under the various development dimensions such as Economic Development, Social Development Environmental, Infrastructural, and Human Development and Governance, Corruption, and Public Accountability.

Table 1.4 Details on the Annual Action Plan implemented

Development Dimension	2022		2023	
	Plan	Exec	Plan	Exec
Economic Development	28	26	42	40
Social Development	50	45	45	38
Environmental, Infrastructural and Human Development	38	34	32	28

Governance, Corruption and Public Accountability	47	47	52	48
Emergency Planning and Response (Including Covid-19 Recovery Plan)	11	11	6	6
Implementation, Coordination, Monitoring and Evaluation	16	16	12	12
Total	190	179	189	172

Source: DPCU, 2023.

From table 1.1 above, under the economic development, in 2022 there were 28 planned activities out of which 26 activities were successfully executed, under Social Development there were 50 planned activities out of which 45 activities were successfully executed, under Environmental, Infrastructural and Human Development there were 38 planned activities out of which 34 activities were successfully executed, under Governance, Corruption and Public Accountability there were 47 planned activities out of which 47 activities were successfully executed, under Emergency Planning And Response (Including Covid-19 Recovery Plan) there were 11 planned activities out of which 11 activities were successfully executed, under Emergency Planning And Response (Including Covid-19 Recovery Plan) there were 16 planned activities out of which 16 activities were successfully executed. The total activities executed by the close of the year 2022 were 179 out the 190 activities planned.

In 2023 there were 189 planned activities for the year, in the fourth quarter 189 were planned for which 52 were under Governance, Corruption and Public Accountability, 32 under Environmental, Infrastructural and Human Development, 45 activities under Social Development 42 planned activities were under economic development, 6 planned activities under Emergency Planning and Response (Including Covid-19 Recovery Plan) and 12 under Implementation, Coordination, Monitoring and Evaluation. Out of the 52 activities under Governance, Corruption and Public Accountability , 48 activities were executed, out of 30 activities under Environmental, Infrastructural and Human Development, 28 activities were executed, 45 activities were under Social Development representing , 38 activities were executed, 42 activities were under Economic Development, , 40 activities were executed, 6 activities were under Emergency Planning and Response (Including Covid-19 Recovery Plan), all 6 activities were executed and 12 activities under Implementation, Coordination, Monitoring and Evaluation, all 12 activities were executed.

In all 172 activities were executed out of 189 planned activities indicating that 91.0% activities were executed while 9.0% were not executed.

Table 1.2: Proportion of the DMTDP Implemented in the fourth quarter, 2023

Proportion of the DMTDP Implemented in the fourth quarter 2023

Indicators	Baseline 2021	Actual 2022	Target (2023)	Fourth Quarter 2023
a. Percentage completed	85%	88.42%	100%	86.77
b. Percentage of ongoing interventions	7%	5.79%	0%	8.99%
c. Percentage of interventions yet to start	9%	5.79%	0%	4.23%
d. Percentage of interventions abandoned	0%	0%	0%	0.00%
Proportion of the overall medium-term development plan implemented	85%	29.83%	55%	53.14%

Source: DPCU, 2023

From the figure 1.2 the percentage of the Annual Action Plan completed in 2021 was 85.0%, Percentage of ongoing interventions was 7%, Percentage of interventions yet to start was 9.0% and Percentage of interventions abandoned 0.00% and with the Proportion of the overall medium-term development plan implemented was 85%.

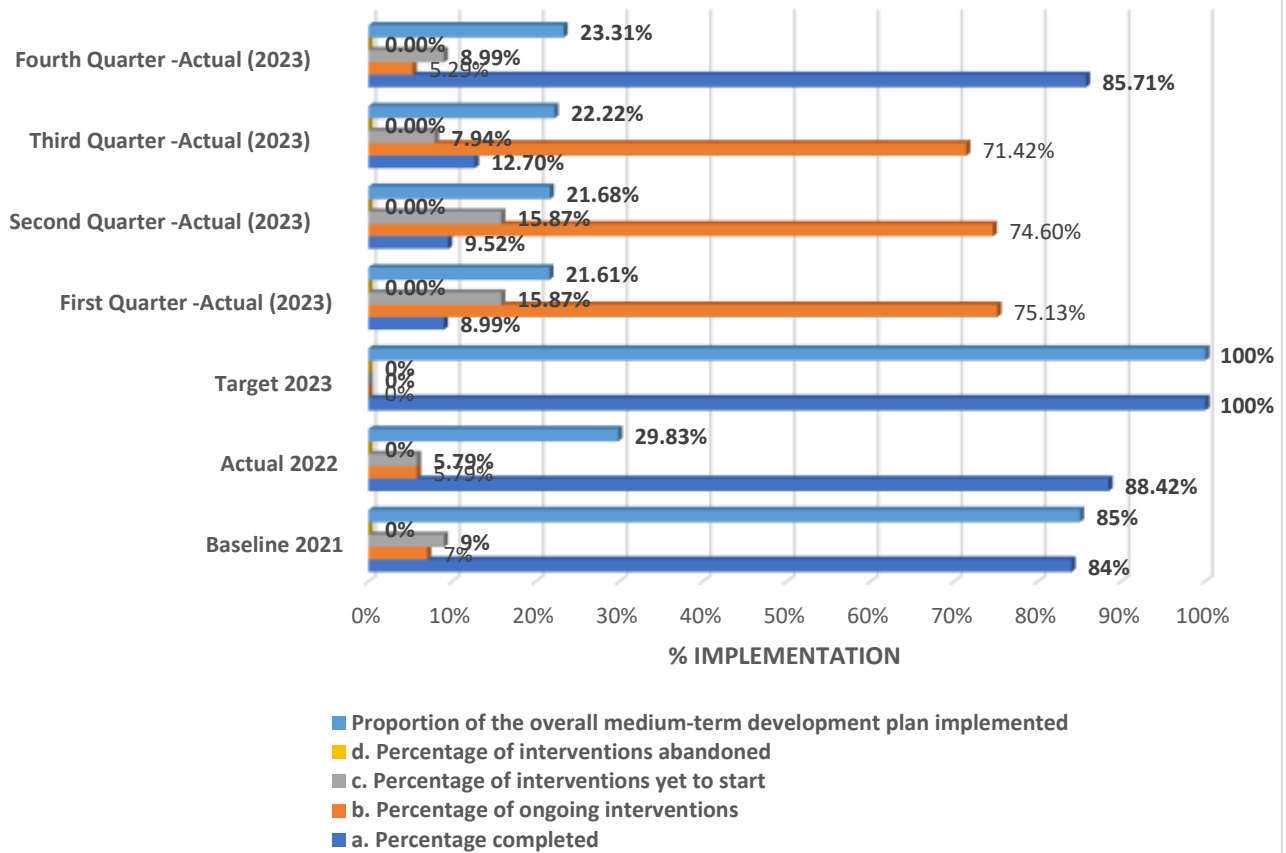
The Annual Action Plan completed in 2022 was 88.42%, Percentage of ongoing interventions was 5.79%, Percentage of interventions yet to start was 5.79% and Percentage of interventions abandoned 0.00% and with the Proportion of the overall medium-term development plan implemented was 29.83%.

In the fourth quarter of 2023, the percentage of the Annual Action Plan completed was 85.71 %, Percentage of ongoing interventions was 5.29%, Percentage of interventions yet to start 8.99% and Percentage of interventions abandoned 0.00% and with the Proportion of the overall medium-term development plan implemented was 53.14%.

Figure 1.1 Proportion of Annual Action Plan Implemented

GRAPH OF ANNUAL ACTION PLAN DETAILS

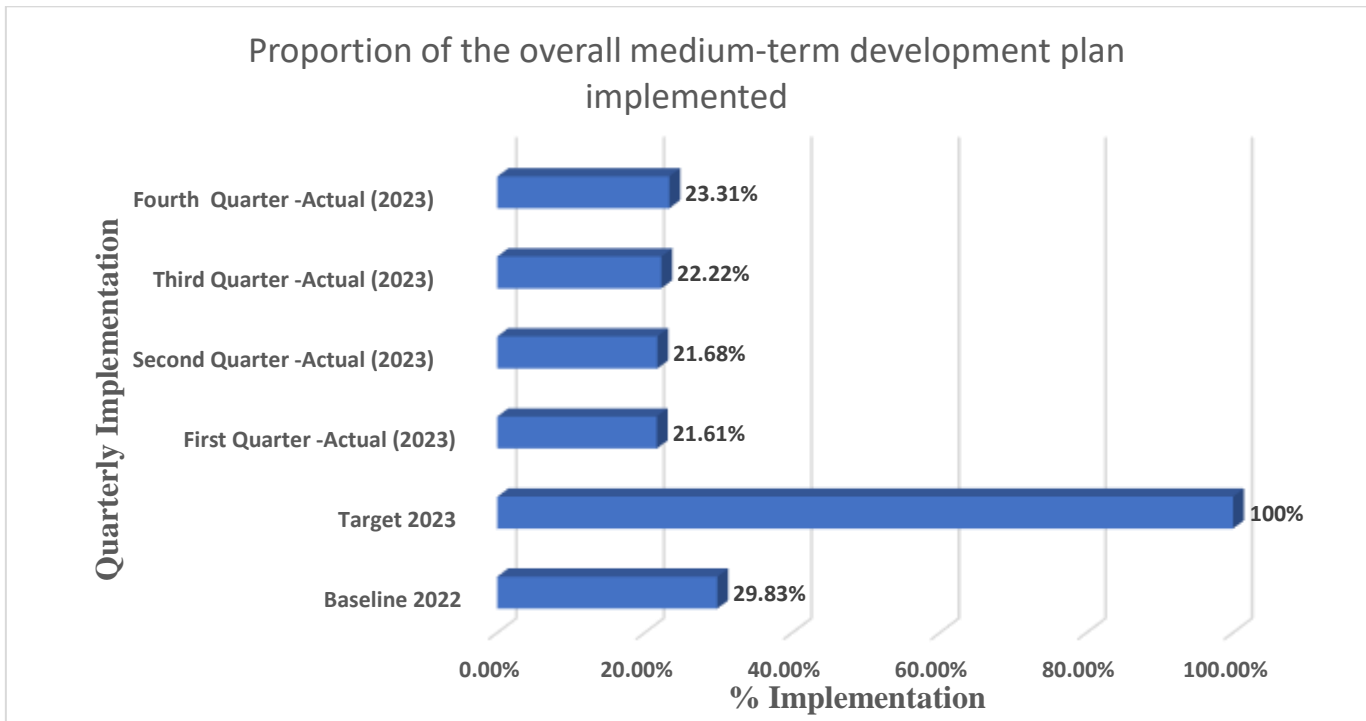
QUARTERLY IMPLEMENTATION



The percentage checked was a result of a lot of more programmes rolled out in the third quarter which formed the majority of the activities of the Annual Action Plan. The above table was depicted in the figure 1.1 as explained above in table 1.2.

The percentage of Annual Action Plan in the second quarter completed was 12.70%, percentage of on-going was 79.37%, percentage of interventions yet to start was 7.94% and percentage of interventions abandoned was 0.0% in the third quarter, percentage of Annual Action Plan, the percentage of implemented was and in the fourth quarter of 2023.

1.4 Proportion of The Overall Medium-term Development Plan Implemented



The percentage of Medium Term Plan in the first quarter implemented was 21.61%, second quarter implemented was 21.68%, percentage of third quarter implemented was 22.22 and the fourth quarter was 23.31 as depicted in the graph above

1.5: Difficulties or challenges encountered in implementing, monitoring, and evaluating the plan.

The District Assembly faced some challenges in the implementation of its projects in the Medium-Term Development Plan and the 2023 Annual Action Plan. These challenges affected the effective implementation of projects and programs undertaken by the Assembly during the period under review. Some of the challenges include:

- The inadequate flow of funds from anticipated sources such as the Internally Generated Fund and the other Development Partners emanating from the negative effects from Covid-19 Pandemic.
- The excessive and unplanned deductions of 30% expenditure from the District Assembly Common Fund . Common Fund (DACF) at source also affected the flow of funds for implementation.
- Late release of District Assembly’s Common Fund (DACF)
- Untimely release of funds by the Finance Department to undertake projects and programs.
- The district rolled-over projects and routine programs of the departments of the Assembly which could not be completed within the period under review.

- The DPCU had low Monitoring and Evaluation capacity in project monitoring especially specification of materials used for projects.
- Difficulty in obtaining data from some Departments and Units of the Assembly.
- Low enthusiasm from Management of the Assembly towards Monitoring and Evaluation activities.
- Inadequate vehicles and other logistics for effective monitoring.
- Irregular inspection of projects/programs as a result of the unavailability of funds.
- Lack of cooperation of some of the contractors in project execution.
- Covid-19 pandemic and the Russia-Ukraine war had affected the release of funds from the Central Government and other donors.

CHAPTER TWO

2.0 MONITORING AND EVALUATION ACTIVITIES REPORT

2.0.1. Introduction

This part of the 2023 second quarter Progress Report discusses M&E activities including the programs/projects status for the period, an update of disbursements from funding sources, updates on indicators and targets, update on critical development, and poverty issues and participatory M&E approaches used and the results.

2.1.0 Status of Implementation of the Projects/Programmes for the Fourth Quarter ending of 2023 Annual Action Plan

For this report, this review was concentrated on activities outlined in the 2023 Annual Action Plan Reviewed. In all, there were One Hundred and Eighty (189) with Thirty-One Projects and One Hundred and Thirty-Six (133) programs, projects, and activities proposed for the implementation of the 2023 Annual Action Plan. The activities were distributed among the various sectors set out in the plan. The various activities were examined in terms of whether action had been initiated or not. Below are the projects and programmes registers:

Table 2.1: Status of Implementation of the Projects/Programmes for the Fourth Quarter Ending 2023

PROJECTS REGISTER

PROJECTS REGISTER													
S/N	Broad Projects Description	Development Dimension of Policy Framework	Location	Contractor/ Consultant	Contract Sum	Award Date	Source of Funding	Date Started	Expected Date of Compln	Expenditure to Date	Outstanding Balance	Implementation Status (%)	Remarks
1	Construction of Mini Market/ Durbar ground	Economic Development (Trade, Tourism and Industrial development)	Bibianiha	Advance Progressive Comp. Ltd	77,570.22	19/09/2016	DACF	15/10/2016	16/12/2016	69,740.73	7,829.49	100%	Completed
2	Rehabilitation of 30 hector degraded communal land using coconut trees	Economic Development (Trade, Tourism and Industrial development)	Okwabena, Senya & Bonsueku	Communal Labour	419,000.00	01/12/2022	GoG	01/12/2022	01/11/2025	-	419,000.00	20%	On-going

3	Rehabilitation of 30 hector degraded communal land using coconut trees	Economic Development (Trade, Tourism and Industrial development)	Oframase and Fianko , Krobonshie	Communal Labour	50,000.00	01/01/2020	GPSN P1	01/01/2020	01/12/2023	50,000.00	0.00	95%	On-going
4	Part completion of Senya market	Economic Development (Trade, Tourism and Industrial development)	Senya	Duwaah company Ltd	401,654.98	08/12/2022	DACF -RFG	23/12/2022	04/08/2023	381,428.57	20,226.41	100%	Completed
5	Const. of Market stores at Bawjiase	Economic Development (Trade, Tourism and Industrial development)	Bawjiase Market	Amo Mensah Co. Limited	304,006.75	01/10/2019	DACF	01/10/2019	01/04/2020	234,264.98	69,741.77	100%	Completed

6	Construction of 2No. Shed for Cassava Mill at Odotom, and Saakwa 3No. market shed at Beraku	Economic Development	Odotom, Sarkwa and Awutu Beraku market	Chamboat Company Limited	135,267.25	01/12/2020	DACF -RFG	01/13/20	30/06/2021	124,821.25	10,446.00	100%	Completed
7	Construction of 1 No. 4Unit Classroom Block with ancillary facilities	Social Development	Bawjiase D/A	Marquis Company Limited	274,580.25	10/09/2015	DACF	16/09/2015	19/01/2016	201,814.15	72,766.10	100%	Completed
8	Construction of 1 No. 6-Unit Classroom Block with ancillary facilities	Social Development	Senya Zion A&B	Sika Sem Company Limited	447,924.90	16/01/2022	DACF -RFG	04/08/2022	03/04/2023	425,483.26	22,441.64	100%	Completed
9	Renovation of 1No. 3-unit classroom block with ancillary facilities at Senya DA	Social Development	Senya D. A	Hamzook Company Limited	151,616.85	10/12/2020	DACF	15/12/2020	15/06/2021	151,616.85	0.00	100%	Completed
10	Rehabilitation of CHPS Compounds	Social Development	Tawiakwa	Believe Only Ghana Limited	88,006.00	01/09/2021	DACF	30/07/2021	01/11/2021	45,789.50	42,216.50	100%	Completed
11	Const. of Ambulance Bay	Social Development	Awutu Beraku	Amo Mensah Co. Limited	199,453.67	09/06/2021	DACF -RFG	23/06/2021	09/12,21	110,000.00	89,453.67	100%	Completed
12	Renovation of Nurses and Consulting Room and OPD	Social Development	Bontrase	Chamboat Company Limited	86,901.10	01/06/2020	DACF	01/07/2020	01/10/2020	80,029.60	6,871.50	100%	Completed
13	Const. of NHIS office block (PHASE 2)	Social Development	Awutu Beraku	Roquarto construction ltd	257,072.09	22/11/2022	IGF	07/12/2022	08/12/2023	91,953.82	165,118.27	80%	On-going
14	Const. of CHPS compound	Social Development	Ofadaa	-	12,000.00	-	DACF	-	-	-	12,000.00	100%	Completed

15	Const. of CHPS Compound	Social Development	Bonsueku	Mactalma Company Limited	192,921.43	15/01/2019	DACF	01/02/2019	01/06/2019	183,189.45	9,731.98	100%	Completed
16	Rehabilitation of CHPS Compounds	Social Development	Mayenda	Mondeles	269,326.57	06/09/2021	DACF -RFG	6/23/2021	09/12,21	269,301.33	25.24	100%	Completed
17	Construction of Community Center	Social Development	Pobikwaa	Mondeles	80,000.00		DON OR FUNDED	2022	2023	80,000.00	-	100%	Completed
18	Const. of 1No. 32-Seater WC toilet	Environment, Infrastructure and Human Settlement	Awutu Beraku	Advance Progressive Comp. Ltd	450,477.92	19/09/2016	DACF - MP	15/10/2016	16/12/2016	222,196.21	228,281.71	100%	Completed
19	Const. of 1No. 12-Seater WC toilet	Environment, Infrastructure and Human Settlement	Bonsueku	Advance Progressive Comp. Ltd	78,259.63	19/09/2016	DACF	15/10/2016	16/12/2016	0.00	78,259.63	100%	Completed
20	Const. of 1No. 6-seater WC	Environment, Infrastructure and Human Settlement	Bontrase	Confidence Trading & Hardware	162,140.56	15/11/2021	DACF	01/12/2021	01/08/2022	95,483.53	66,657.03	80%	On-going

21	Reshaping of 20km of Roads and opening up of access roads in the District (MP)	Environment, Infrastructure and Human Settlement	Urban & Area Councils	Roquarto construction ltd	151,998.00	16/02/2023	DACF	18/01/2023	17/06/2023	122,000.00	29,998.00	100%	Completed
22	Const. of 5No. 0.9 diameter single cell pipe culvert width 8m, and filling of approaches	Environment, Infrastructure and Human Settlement	Obrachire (2), Bawjiase, Ankwando and Akrampa	Chamboat Company Limited	204,950.60	10/12/2020	DACF -RFG	15/12/2020	15/06/2021	157,589.19	47,361.41	80%	On-going
23	Rehabilitation of 3.1km Feeder Road (GPSNP)	Environment, Infrastructure and Human Settlement	Tawiakwa-Annan	Hamzook Company Limited	500,000.00	01/01/2021	IDA/World Bank	01/12/2021	01/12/2021	50,000.00	450,000.00	25%	On-going
24	Construction of 5 No. market shed at Bentum	Environment, Infrastructure and Human Settlement	Bentum	Amo Mensah Company Ltd	234,978.05	25/10/2022	DACF -RFG	09/11/2022	12/07/2023	223,229.15	11,748.90	100%	Completed
25	Construction of 3 No. Culvert	Environment, Infrastructure	Bawjiase Communities	Roquarto construction ltd	205,759.98	25/10/2022	DACF -RFG	09/11/2022	12/07/2023	185,183.98	20,576.00	100%	Completed

		and Human Settlement											
26	Undertake Spot improvement and reshaping of 20km of Roads and opening up of access roads in the District	Environment, Infrastructure and Human Settlement	All Urban/Area Councils	Amo Mensah Company Ltd	100,000.00	07/02/2023	DACF	21/02/2023	28/12/2023	100,000.00	-	100%	Completed
27	Rehabilitation of 1 No. CHPS compound	Environmental, Infrastructural and Human Development	Mayenda	Mondeles	45,000.00	10/02/2023	DON OR FUNDED	24/02/2023	07/07/2023	45,000.00	-	100%	Completed
28	Construction of I No. 1-Unit Creche	Environment, Infrastructure and Human Settlement	Krobonshie	Hamzook Company Limited	10,000.00	03/05/2020	GPSN P1	10/05/2023	09/07/2023	10,000.00	-	100%	Completed
29	Construction of 12No. Household Toilets (Self Help)	Environmental, Infrastructural and Human Development	Mensahkwaa, Ankamase, Kofi Whettey, Mayenda, Adokokwaa, Nyarkokwaa, Oframase,	Mondeles	180,000.00	04/01/2023	DON OR FUNDED	18/01/2023	17/06/2023	180,000.00	-	100%	Completed

			Brofoyedur, Penim, Kawanopaad o, Tawiakwaa, Oshimpo										
30	Maintenance of deplorable roads (MP)	Environmental, Infrastructural and Human Development	Ayensuako, Mensahwkaa	MP	45,000.00	10/02/2023	DACF -MP	24/02/2023	07/07/2023	45,000.00	-	100%	Completed
31	Construction of Office Accommodation Phase II	Governance, Corruption and Public Accountability	Awutu Beraku	Proko Ghana Limited/ ESSINE CONSTRUCTION COMPANY LTD	1,202,596.00	10/12/2010	DACF (SPECIAL)	01/03/2011	15/10/2012	120,000.00	1,082,596.00	75%	On-going
32	Construction of 3-Bedroom residential accommodation	Governance, Corruption and Public Accountability	Awutu Beraku	E.K. Ayiah Company Limited	342,321.61	03/04/2018	DACF	29/01/2019	02/10/2018	325,085.73	17,235.88	100%	Completed
33	Const. of 1No 2-Bedroom Semi-detached Nurses residential accommodation	Governance, Corruption and Public	Awutu Beraku	Jonakot Company Limited	467,711.32	10/12/2020	DACF -RFG	15/12/2020	15/12/2020	392,025.96	75,685.36	100%	Completed

		Account ability											
3 4	Const. of 1No 2-Bedroom Semi-detached Nurses presidential accommodation (PHASE 2)	Governance, Corruption and Public Account ability	Awutu Beraku	Proko Ghana Ltd	319,928.26	01/12/2002	DACF -RFG	15/12/2022	12/07/2023	269,678.76	50,249.50	75%	On-going

Source:DPCU, ASDA, 2023

From table 2.1 With detailed projects register, there were Fifty-one (51) activities out of which 23 were completed, 6 were on-going and 2 were yet to start.

9 planned activities under economic development dimension, 4 were completed, 2 were on-going and three (3) were yet to start.

Concerning social development dimension, 23 projects were planned, 8 were completed, 1 was on-going and 8 yet to start.

Under Environment, Infrastructure, and Human Settlements, 15 projects were initiated, 2 were completed, 7 were on going and 5 were yet to start.

Again, under Governance, 15 projects were initiated, 1 was completed with 3 on-going and 6 projects yet to start.

PROGRAMME REGISTER

Table 11: Detail Register of Programmes executed in 4th Quarter, 2023

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved sum GH¢	Source of Funds	Date Started	Expected Date of Compln	Expenditure to Date	Outstanding Balance	Implementation Status	Remarks
1	Data collection on small, medium, large-scale businesses and housing properties rates	Economic Development	7,000	IGF	23-Jan	23-Dec	7,000	0.00	100%	Completed

2	Replanting of tree (afforestation) in depleted reserve areas	Economic Development	15,000.00	DACF/IGF	23-Jan	23-Dec	15,000.00	0.00	100%	Completed
3	Train 5 FBO's on proper record keeping and farm management	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
4	AEAs, DAOs ' & DDA monitoring and supervision	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
5	Undertake Monitoring of fertilizer PFJ subsidy	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
6	Undertake Monitoring of government improved livestock breed	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
7	Organize and train 3 FBO's on Snail production as alternative livelihood support	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
8	Sensitize 50 farmers on improving the observatory skills in livestock and poultry management	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
9	Organize training for 20 poultry farmers on Avian Influenza early detection, prevention and control.	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed

10	Train 100 farmers on climate smart Agriculture	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
11	Train 100 farmers on compost preparation	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
12	Train 50 farmers in adoption of mechanization practices in plantation/field crops	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
13	Train 10 communities in farm water supply and treatment systems	Economic Development	3,000.00	IGF/MA G	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
14	Train women on food safety and hygiene	Economic Development	4,000.00	IGF/MA G	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
15	Organize training session for stakeholders on HIV/AIDS prevention and control	Economic Development	4,000.00	IGF/MA G	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
16	Training , demonstration and adoption of improved post-harvest management practices .	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
17	Training for market enumerators	Economic Development	4,500.00	IGF/MA G	23-Jan	23-Dec	4,500.00	0.00	100%	Completed

18	Undertake PPR Vaccination	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
19	Undertake Anti- Rabies campaign	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
20	Undertake Bird Flu education to poultry farmers	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
21	Establishment of 20,000 coconut seedlings for Planting for Export and Rural Development (PERD)	Economic Development	50,000.00	IGF/MA G	23-Jan	23-Dec	50,000.00	0.00	100%	Completed
22	Conduct Multi- Round Annual Crop and Livestock Survey(MRACLS)	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
23	Training of technical staff on post-harvest management for the agricultural value chain	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
24	Conduct Disease Surveillance By Veterinary Officers	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
25	Train 50No. Youth in Entrepreneurail Skills	Economic Development	5,000.00	IGF/MA G	23-Jan	23-Dec	5,000.00	0.00	100%	Completed

26	Train 20No. twenty clients in cassava processing	Economic Development	5,000.00	IGF/MAG	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
27	Register 40No. entrepreneurs with RGD and undertake Training in Baking /Confectionery for 20No. ppts	Economic Development	5,000.00	IGF/DACF	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
28	Train 50No. youth in various trades and Train 50No. clients in Soap and detergent production	Economic Development	3,000.00	IGF/DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
29	Undertake 4No.LED Committee meetings	Economic Development	3,000.00	IGF/DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
30	Train 20No. Persons Living with disability in Leather Works	Economic Development	3,000.00	IGF/DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
31	Training for 50No. Graduate apprentices in starting Business and Young adults in mentorship	Economic Development	3,000.00	IGF/DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
32	Undertake Training in Baking /Confectionery for 30No. ppts	Economic Development	3,000.00	IGF/DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
33	Undertake Business Counselling for 50No. trained Clients	Economic Development	3,000.00	IGF/DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed

34	Facilitate ccess to Credit Facility	Economic Development	3,000.00	DACF	23-Jan	23-Dec	22,501.00	-19,501.00	200%	Completed
35	Organize Mock and BECE exams	Social Development	30,000.00	DACF/IG F	23-Jan	23-Dec	30,000.00	0.00	100%	Completed
36	MY FIRST DAY AT SCHOOL	Social Development	4,000.00	IFG	24-Jan	25-Jan	4,000.00	0.00	100%	Completed
37	Conduct DEOC meetings	Social Development	20,000.00	DACF/IG F	23-Jan	23-Dec	20,000.00	0.00	100%	Completed
38	Undertake 6 No. sensitization programs on fees, levies, tolls and mass education campaign on open defecation for 200 people each in all 6 local and urban areas.	Social Development	2500	IGF	23-Jan	23-Dec	2500	0.00	100%	Completed
39	20 No. review of Community Action Plans in 20 cocoa growing areas.	Social Development	4,000.00	IGF/ DAC F	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
40	1 No. ISSOP for child protection stakeholder engagement Meeting	Social Development	4,000.00	DACF	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
41	2 No. mass education campaign on child labour, child abuse and child domestic work for 100 people each in 3 communitiess.	Social Development	5,000.00	DACF	23-Jan	23-Dec	5,000.00	0.00	100%	Completed

42	3 No. sensitization programs for 50 women each to undertake leadership roles in 3 communities.	Social Development	700	GOG	23-Jan	23-Dec	700	0.00	100%	Completed
43	10 No. sensitization programs on SGBV in 10 schools in 3 local and urban areas.	Social Development	4,000.00	DACF	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
44	Procurement of 1 No. office laptop and 1No. Office internet router	Social Development	102,960.80	DACF	23-Jan	23-Dec	102,960.80	0.00	100%	Completed
45	50 No. case management and formation of 1 No. District Child Protection Committee in 1 local area.	Social Development	4,000.00	DACF	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
46	Attend 20 No. family tribunal court meetings and write 12 No. of social enquiry reports.	Social Development	1,500.00	GOG/DO NOR	23-Jan	23-Dec	1,500.00	0.00	100%	Completed
47	Mobilization of 323 No and monitoring of 50 No. LEAP beneficiaries in all 6 local and urban areas.	Social Development	800	GOG	23-Jan	23-Dec	800	0.00	100%	Completed
48	Organise a 4 No. PWD Fund Management Committee (FMC) meetings.	Social Development	3,400.00	GOG/DO NOR	23-Jan	23-Dec	3,400.00	0.00	100%	Completed
49	Organise 1No. skills training for 50 No. PWDs in 2 local and urban areas.	Social Development	10,000.00	IGF/DAC F	23-Jan	23-Dec	10,000.00	0.00	100%	Completed

50	30 No. registration and 30 No. renewal of NHIS for PWDs in all 6 local and urban areas.	Social Development	2,000.00	GoG	23-Jan	23-Dec	2,000.00	0.00	100%	Completed
51	Monitor and register 20 No. Daycare Centres and 5N0. NGOs in all 6 local and urban areas.	Social Development	3,000.00	IGF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
52	Monitor 37 No. PWDs and 50 No. registration of PWDs and updating of 1 No photo album in all 6 local and urban areas who have benefited from the 3% DACF for PWDs	Social Development	500	IGF	23-Jan	23-Dec	500	0.00	100%	Completed
53	Procurement of building materials to support const. of Health facilities (MP)	Social Development	20,000.00	DACF- MP	23-Jan	23-Dec	20,000.00	0.00	100%	Completed
54	Undertake commemoration of 1 No. World Day against Child Labour.	Social Development	3000	IGF	23-Jan	23-Dec	3000	0.00	100%	Completed
55	Organise PHEMC and District Health Committee meetings	Social Development	12,000.00	IGF	23-Jan	23-Dec	12,000.00	0.00	100%	Completed
56	HIV-AIDS related activities (MSHAP)	Social Development	15,902.21	DACF	23-Jan	23-Dec	15,902.21	0.00	100%	Completed
57	Review and implement the RIAP	Social Development	70,000.00	DACF	23-Jan	23-Dec	70,000.00	0.00	100%	Completed

58	Training of Health staff and other health related activities	Social Development	21,061.50	DACF/IG F	23-Jan	23-Dec	21,061.50	0.00	100%	Completed
59	Registration of the vulnerable onto the NHIS (MP)	Social Development	2,001.00	DACF/IG F	23-Jan	23-Dec	2,001.00	0.00	100%	Completed
60	Procurement of 750 Dual Desks	Social Development	22500	DACF	23-Jan	23-Dec	22,500.00	0.00	100%	Completed
61	Undertake procurement and distribution of items and funds to 30 No. PWDs in all 6 local and urban areas.	Social Development	30,000.00	DACF/IGF	23-Jan	23-Dec	30,000.00	0.00	100%	Completed
62	Undertake CLTS 1 communities in Ahentia	Environment, Infrastructure and Human Settlement	14,000.00	DACF	23-Jan	23-Dec	14,000.00	0.00	100%	Completed
63	Maintenance of Final Disposal Site, Assembly toilets ad desilting of drains	Environment, Infrastructure and Human Settlement	1,000.00	DACF/ IGF	23-Jan	23-Dec	1,000.00	0.00	100%	Completed
64	Undertake periodic site inspection District wide to ensure compliance to planning and building regulations	Environment, Infrastructure and Human Settlement	5,000.00	DACF/IG F	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
65	Organise 12No. Spatial Planning and Technical Sub Committee meeting to consider development applications	Environment, Infrastructure and Human Settlement	23,000.00	DACF/IGF	23-Jan	23-Dec	23,000.00	0.00	100%	Completed

66	Sensitization and Screening of Food Vendors	Environment, Infrastructure and Human Settlement	25,000.00	DACF	23-Jan	23-Dec	25,000.00	0.00	100%	Completed
67	Intensify public education on environmental health issues	Environment, Infrastructure and Human Settlement	3,000.00	DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
68	Climate change education on disaster risk management	Environment, Infrastructure and Human Settlement	3,000.00	IGF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
69	Support tree planting under green Ghana initiative	Environment, Infrastructure and Human Settlement	2,000.00	DACF/IGF	23-Jan	23-Dec	2,000.00	0.00	100%	Completed
70	Procurement of relief items for disaster preparedness	Environment, Infrastructure and Human Settlement	30,000.00	DACF/IGF	23-Jan	23-Dec	30,000.00	0.00	100%	Completed
71	Organise DDMC meetings	Environment, Infrastructure and Human Settlement	5,000.00	IGF	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
72	Field visits for Disaster assessment	Environment, Infrastructure and Human Settlement	4,000.00	IGF	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
73	Organise quarterly clean-up exercise	Environment, Infrastructure and Human Settlement	30,000.00	GoG/IGF	44,949.00	45,283.00	30,000.00	0.00	100%	Completed

74	Organise house to house inspection to promote public health	Environment, Infrastructure and Human Settlement	5,000.00	DACF	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
75	Support District Sanitation and Hygiene Advocacy Team (DSHAT) activities	Environment, Infrastructure and Human Settlement	12,000.00	DACF/IGF	23-Jan	23-Dec	12,000.00	0.00	100%	Completed
76	Undertake street naming and install 75 No. street post.	Environmental, Infrastructural and Human Development	30,000.00	DACF/IGF	23-Jan	23-Dec	15,000.00	15,000.00	50%	on-going
77	Pay Compensation of employees (All department)	Governance, Corruption and Public Accountability	3,098,966.20	GoG/IGF	23-Jan	23-Dec	3,098,966.20	0.00	100%	Completed
78	Other Compensation related expenses	Governance, Corruption and Public Accountability	92,796.00	IGF	23-Jan	23-Dec	92,796.00	0.00	100%	Completed
79	Documentation of Assembly acquired Lands	Governance, Corruption and Public Accountability	24,967.00	IGF	23-Jan	23-Dec	24,967.00	0.00	100%	Completed
80	Security management (DISEC)	Governance, Corruption and Public Accountability	35,028.00	IGF/DACF	23-Jan	23-Dec	35,028.00	0.00	100%	Completed
81	Support to Traditional Authorities	Governance, Corruption and Public Accountability	35,000.00	IGF/DACF	23-Jan	23-Dec	35,000.00	0.00	100%	Completed

82	Local travel cost	Governance, Corruption and Public Accountability	45,000.00	DACF/ IGF	23-Jan	23-Dec	45,000.00	0.00	100%	Completed
83	Organise General Assembly and Sub-committees' meetings	Governance, Corruption and Public Accountability	65,000.00	DACF/ IGF	23-Jan	23-Dec	65,000.00	0.00	100%	Completed
84	Support Official/National Celebrations	Governance, Corruption and Public Accountability	25,000	DACF/ IGF	23-Jan	23-Dec	25,000	0.00	100%	Completed
85	Rental of Offices Accommodation for the Assembly	Governance, Corruption and Public Accountability	40,000.00	DACF	23-Jan	23-Dec	40,000.00	0.00	100%	Completed
86	Rental of Residential Accommodation for the Assembly	Governance, Corruption and Public Accountability	50,000.00	DACF/ IGF	23-Jan	23-Dec	50,000.00	0.00	100%	Completed
87	MPs support for Constituency (Community engagements prog by MP & DCE.)	Governance, Corruption and Public Accountability	40,000.00	DACF	23-Jan	23-Dec	40,000.00	0.00	100%	Completed
88	Hosting of official guest	Governance, Corruption and Public Accountability	60,000.00	DACF/ IGF	23-Jan	23-Dec	60,000.00	0.00	100%	Completed
89	Other rentals (generator, trucks etc)	Governance, Corruption and Public Accountability	20,000.00	DACF/ IGF	23-Jan	23-Dec	20,000.00	0.00	100%	Completed

90	Operation and maintenance of vehicles and Assets	Governance, Corruption and Public Accountability	80,000.00	DACF/ IGF	23-Jan	23-Dec	80,000.00	0.00	100%	Completed
91	Running Cost of official/Assembly vehicles	Governance, Corruption and Public Accountability	45,000.00	DACF/ IGF	23-Jan	23-Dec	45,000.00	0.00	100%	Completed
92	Pay for Utilities and other charges	Governance, Corruption and Public Accountability	20,100.00	DACF/ IGF	23-Jan	23-Dec	20,100.00	0.00	100%	Completed
93	Support functionality of Sub-Structures	Governance, Corruption and Public Accountability	55,779.35	DACF	23-Jan	23-Dec	55,779.35	0.00	100%	Completed
94	Prepare and submit Internal audit reports and other audit activities	Governance, Corruption and Public Accountability	10,000.00	DACF/ IGF	23-Jan	23-Dec	10,000.00	0.00	100%	Completed
95	Attend Workshops and implement internal composite capacity building plans	Governance, Corruption and Public Accountability	47,203.00	DACF/ IGF/ DACE	23-Jan	23-Dec	47,203.00	0.00	100%	Completed
96	Support Staff welfare expenses	Governance, Corruption and Public Accountability	10,000.00	IGF	23-Jan	23-Dec	10,000.00	0.00	100%	Completed
97	Renew 16No. Insurance for official motor bikes	Governance, Corruption and Public Accountability	3,350.00	DONOR	23-Jan	23-Dec	3,350.00	0.00	100%	Completed

98	Organize Administrative and Technical meetings	Governance, Corruption and Public Accountability	52,829.49	DACF/ IGF	23-Jan	23-Dec	52,829.49	0.00	100%	Completed
99	Update Accounting software subscription	Governance, Corruption and Public Accountability	5,000.00	DACF	23-Jan	23-Dec	5,000.00	0.00	100%	Completed
100	Preparation and submission of financial reports and other treasury activities	Governance, Corruption and Public Accountability	4,000.00	IGF	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
101	Land documentation	Governance, Corruption and Public Accountability	40,000.00	IGF	23-Jan	23-Dec	40,000.00	0.00	100%	Completed
102	Cost on validation of payroll and other internet services	Governance, Corruption and Public Accountability	2,400.00	IGF	23-Jan	23-Dec	2,400.00	0.00	100%	Completed
103	Support Gender Action Plan implementation	Governance, Corruption and Public Accountability	10,000.00	IGF/GoG	23-Jan	23-Dec	10,000.00	-	100%	Completed
104	Procure fuel and maintain 1No. official vehicle	Governance, Corruption and Public Accountability	12,000.00	IGF/GoG	23-Jan	23-Dec	12,000.00	-	100%	Completed
105	Undertake Office Maintenance, Pay water and Electricity bills	Governance, Corruption and Public Accountability	3,000.00	IGF/GoG	23-Jan	23-Dec	3,000.00	-	100%	Completed

106	Organize 12No. management meetings by DDA and DAOs	Governance, Corruption and Public Accountability	4,000.00	IGF/GoG	23-Jan	23-Dec	4,000.00	-	100%	Completed
107	Undertake 4No.Technical review meetings for staffs	Governance, Corruption and Public Accountability	6,000.00	IGF/GoG	23-Jan	23-Dec	6,000.00	-	100%	Completed
108	Traveling and Accommodation	Governance, Corruption and Public Accountability	1,000.00	IGF/GoG	23-Jan	23-Dec	1,000.00	-	100%	Completed
109	Procure Internet services, calls and Toiletries	Governance, Corruption and Public Accountability	5,000.00	IGF/GoG	23-Jan	23-Dec	5,000.00	-	100%	Completed
110	Procure office stationery (A4 sheets, Staplers & Staple pins, maintenance of printers and refilling of ink cartridges) and other consumables	Governance, Corruption and Public Accountability	80,000.00	IGF/GoG	23-Jan	23-Dec	80,000.00	-	100%	Completed
111	Procurement of Office equipment and logistics	Governance, Corruption and Public Accountability	3,000.00	IGF/GoG	23-Jan	23-Dec	3,000.00	-	100%	Completed
112	Sanitation Improvement Package (Zoomlion)	Governance, Corruption and Public Accountability	170,200.00	DACF	23-Jan	23-Dec	170,200.00	0.00	100%	Completed
113	Fumigation (source deduction)	Governance, Corruption and Public Accountability	161,000.00	DACF	23-Jan	23-Dec	161,000.00	0.00	100%	Completed

114	Procurement of value books	Governance, Corruption and Public Accountability	50,000.00	DACF	23-Jan	23-Dec	50,000.00	0.00	100%	Completed
115	Organise 4 sessions to enlighten public on Building permit, Land use planning	Governance, Corruption and Public Accountability	20,000.00	IGF	23-Jan	23-Dec	20,000.00	0.00	100%	Completed
116	Undertake Performance monitoring at the various departs.	Governance, Corruption and Public Accountability	3,000.00	IGF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
117	Workshops, seminars and training, Statistical officers and all Assembly staff	Governance, Corruption and Public Accountability	2,400.00	IGF/DAC F	23-Jan	23-Dec	2,400.00	0.00	100%	Completed
118	Sensitization and training of GPRTU drivers on roads signs and safe driving	Governance, Corruption and Public Accountability	25,000.00	DACF/OTHER	23-Jan	23-Dec	25,000.00	0.00	100%	Completed
119	Renew Insurance and Road worthy for 1No. official vehicle	Governance, Corruption and Public Accountability	2,000.00	DACF/IG F	23-Jan	23-Dec	2,000.00	0.00	100%	Completed
120	Celebrate 2023 Farmers Days	Governance, Corruption and Public Accountability	40,000.00	DACF/IG F	23-Jan	23-Dec	40,000.00	0.00	100%	Completed
121	District Response Initiatives (DRI) for prevention of Malaria	Emergency Planning and Response (Including Covid-19 Recovery Plan)	15,902.21	IGF	23-Jan	23-Dec	15,902.21	0.00	100%	Completed

122	Risk Communication on COVID-19 Prevention	Emergency Planning and Response (Including Covid-19 Recovery Plan)	8,000.00	DACF/IGF	23-Jan	23-Dec	8,000.00	0.00	100%	Completed
123	Procurement of PPEs for Health staff	Emergency Planning and Response (Including Covid-19 Recovery Plan)	10,000.00	IGF	23-Jan	23-Dec	10,000.00	0.00	100%	Completed
124	Procurement of Mattresses and Bedsheets and other equipment for Health facilities (MP)	Emergency Planning and Response (Including Covid-19 Recovery Plan)	50,000.00	DACF-MP	23-Jan	23-Dec	50,000.00	0.00	100%	Completed
125	Organise community Health outreach programmes (MP)	Emergency Planning and Response (Including Covid-19 Recovery Plan)	15,000.00	IGF	23-Jan	23-Dec	15,000.00	0.00	100%	Completed
126	Registration of the vulnerable onto the NHIS (MP)	Emergency Planning and Response (Including Covid-19 Recovery Plan)	6,000.00	IGF	23-Jan	23-Dec	6,000.00	0.00	100%	Completed
127	Monitoring and protection of forest reserves	Implementation, Coordination, Monitoring and Evaluation	10,530.00	DACF	23-Jan	23-Dec	10,530.00	0.00	100%	Completed
128	Organise 4No. Quaterly Meetings	Implementation, Coordination, Monitoring and Evaluation	50,000.00	DACF	23-Jan	23-Dec	50,000.00	0.00	100%	Completed
129	Supervision and regulation of infrastructure Development	Implementation, Coordination, Monitoring and Evaluation	40,000.00	DACF	23-Jan	23-Dec	40,000.00	0.00	100%	Completed

130	Organise 4No. Quaterly Monitoring exercises	Implementation, Coordination, Monitoring and Evaluation	36,000.00	DACF	23-Jan	23-Dec	36,000.00	0.00	100%	Completed
131	Organise 3No. Town Hall Meetings	Implementation, Coordination, Monitoring and Evaluation	15,000.00	DACF	23-Jan	23-Dec	15,000.00	0.00	100%	Completed
132	Organise 6No. Stakeholders engagement meeting for AAP Review	Implementation, Coordination, Monitoring and Evaluation	20,000.00	DACF	23-Jan	23-Dec	20,000.00	0.00	100%	Completed
133	Submit 4No. M&E Reports to RCC	Implementation, Coordination, Monitoring and Evaluation	4,000.00	DACF	23-Jan	23-Dec	4,000.00	0.00	100%	Completed
134	Submit 1No. M&E Reports to NDPC	Implementation, Coordination, Monitoring and Evaluation	3,000.00	DACF	23-Jan	23-Dec	3,000.00	0.00	100%	Completed
135	Monitoring and protection of forest reserves	Implementation, Coordination, Monitoring and Evaluation	8,000.00	DACF	23-Jan	23-Dec	8,000.00	0.00	100%	Completed
136	Review and complete 2022-2025 MTDP Draft	Implementation, Coordination, Monitoring and Evaluation	80,000.00	DACF/IG F	23-Jan	23-Dec	80,000.00	0.00	100%	Completed
137	Undertake monitoring of Programmes	Implementation, Coordination, Monitoring and Evaluation	32,000.00	DACF/IG F	23-Jan	23-Dec	32,000.00	0.00	100%	Completed

138	Update central database for all departments and units of Assembly	Implementation, Coordination, Monitoring and Evaluation	2,000.00	IGF	23-Jan	23-Dec	2,000.00	0.00	100%	Completed
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From table 2.2 which detailed Programmes register, there were One Hundred and Fifty-Eight (158) initiated activities and out of that 149 were completed, zero was on-going and 9 were yet to start. For the planned activities under Governance, Corruption and Public Accountability, 42 planned, 40 activities were initiated, 40 was completed and zero were all ongoing, under Environment, Infrastructure and Human Settlement, 45 activities were planned, 38 were initiated and all 30 were completed, under Social Development, 32 activities were planned, 28 activities were initiated and all 28 activities were completed, under Economic Development, 52 activities were planned, 48 were initiated and all 48 activities were completed, under Emergency Planning and Response (Including Covid-19 Recovery Plan), 6 activities were planned and all 6 were initiated and completed, and under Implementation, Coordination, Monitoring and Evaluation, 12 activities were planned and all 12 activities were initiated and completed.

However, from table 2.1 and 2.2 which detailed projects and programmes register, there were One Hundred and Fifty-Eight (158) initiated activities and out of that 138 were completed, none was on-going and 9 were yet to start. For the planned activities under Governance, Corruption and Public Accountability, 42 activities were planned and 40 were all completed, under Environment, Infrastructure and Human Settlement, 32 activities were planned, 28 were completed and 4 was not implemented, under Social Development, 45 activities were planned, all 38 were completed and 7 were not implemented, under Economic Development, 42 activities were planned, 40 were completed and 2 were not implemented, under Emergency Planning and Response (Including Covid-19 Recovery Plan), 6 activities were planned and 6 all were implemented, and under Implementation, Coordination, Monitoring and Evaluation, 12 activities were planned and all 12 activities were implemented.

Even though successes were achieved, it was not without challenges. The Assembly not being able to complete the 3 projects on time was due to lack of commitment and release of funds (DACF) to the contractors and contractors' inability to execute the projects on time during the projects implementation. The leadership lacks the political will to pay off the projects completed in the last few years to the detriment of the wellbeing of the beneficiaries. The Officers responsible for leading the activities implementation had to use their own resources in certain cases. However, it is the hope of the Assembly to do due diligent to ensure all planned project are completed with prudent management of the human and materials resources. The major challenges faced by the implementation of few of the projects were due to lack of commitment and release of funds to the contractors.

Despite the few challenges enumerated above, the District's goal of create opportunities for all Ghanaians and safeguard the natural environment and ensure a resilient built environment with its objectives to enhance equitable access to, and participation in quality education at all levels, promote inclusive education, ensure accessible, and quality Universal Health Coverage (UHC) for all, promote nutrition specific and sensitive programmes and interventions, enhance access to improved and sustainable environmental sanitation services, improve forest and protected areas, promote sustainable extraction of mineral resources, improve road network and ensure efficiency and effectiveness of road transport infrastructure and services, promote sustainable spatially integrated development of human settlements, promote effective maintenance culture among others, have been achieved. There are measures put in place ensure all projects are paid for and uncompleted are completed before initiating new ones.

2.2 Updates on funding sources and disbursement for the Fourth Quarter 2023

The main sources of revenue for financing the implementation of development projects in the district within the year included the DDF, DACF, IGF, central government transfers (Social Investment Fund and Ghana School Feeding Fund), and Development Partner Funds. The district finance department is yet to furnish the DPCU secretariat with the update of funding sources. However, it can be inferred that the DACF and the DDF remained the main sources of revenue for funding development projects in the district.

Table 2.2: Updates on funding sources and disbursement for the Fourth Quarter ended 2023

Revenue Item	Actual	Actual	Budget	Actual Fourth Quarter
	2021	2022	2023	2023
DACF	3,932,424.03	474,033.89	4,147,579.47	1,163,655.68
DACF- RFG	1,791,934.00	428,576.9 4	2,403,104.82	0.00
MP's CF	450,000	161,272.0 0	510,000.00	439,657.72
IGF	970,148.13	294,212.21	1,849,441.90	1,360,937.55
MSHAP/HIV	20,375.25	0.00	21,402.00	8,774.48
PWDs CF	122,251.52	55,843.85	111,461.00	125,273.85
GSCSP		-	-	-
SRWSP		-	-	-
GSOP		-	-	-
UNICEF	30,600.00	-	52,500.00	17,500.00
LEAP	-	-	-	-
GPSNP	100000	52,000.00	100,000.00	50,000.00
MAG		79,753.42	118,197.24	118,197.24
GOG	3,215,999.27	4,907,184.65	6,238,670.40	6,838,502.40
OTHERS	-	-	-	963,790.61
TOTAL	10,633,732.20	5,863,028.02	15,552,356.83	11,086,289.53

Source: Budget & Finance Depts., 2023

From table 2.3, in 2021 the amount of DACF was GHS474,033.89, MPs CF was GHS55,843.85, PWDs CF was GHS55,843.85, MSHAP was GHS0.008, GOG was GHS4,907,184.65, GSFP was GHS0.00, SRWSP was GHS0.00, DACF-RFG was GHS428,576.9 4, GSOP was GHS0.00, UNFPA was GHS0.00,IGF was GHS978,945.57, DACF was GHS745,387.15, MPs CF was GHS294,652.07, PWDs CF

was GHS71,311.27, MSHAP was GHS2,024.88, GOG was GHS3,584,726.31, GSFP was GHS0.00, SRWSP was GHS0.00, DACF-RFG was GHS1,699,145.00, GSOP was GHS0.00, UNFPA was GHS0.00, UNICEF was GHS0.00, UDG was GHS0.00, LEAP was GHS0.00, GPSNP was GHS84,000.00 and MAG was GHS94,361.52 showing the total amount of GHS7,554,553.77. In 2022, the amount of IGF was GHS294,212.21, UNICEF was GHS0.00, UDG was GHS0.00, LEAP was GHS0.00, GPSNP was GHS84,000.00 and MAG was GHS94,361.52 showing a total amount of revenue of GHS5,863,028.02 which indicated a low revenue mobilization compared to 2021. In 2023, the amount of IGF was GHS294,212.21, DACF was GHS1,163,655.68, MPs CF was GHS55,843.85, PWDs CF was GHS439,657.72, MSHAP was GHS8,774.48, GOG was GHS6,838,502.40, GSFP was GHS0.00, SRWSP was GHS0.00, DACF-RFG was GHS0.00, GSOP was GHS0.00, UNFPA was GHS0.00, UNICEF was GHS17,500.00, UDG was GHS0.00, LEAP was GHS0.00, GPSNP was GHS50,000.00, MAG was GHS118,197.24 and others GHS963,790.61 showing a total amount of revenue as GHS11,086,289.53, with targets of IGF was GHS1,849,441.90, DACF was GHS4,147,579.47, MPs CF was GHS510,000.00, PWDs CF was GHS111,461.00, MSHAP was GHS21,402.00, GOG was GHS6,238,670.40, GSFP was GHS0.00, SRWSP was GHS0.00, DACF-RFG was GHS2,403,104.82, GSOP was GHS0.00, UNFPA was GHS0.00, UNICEF was GHS52,500.00, UDG was GHS0.00, LEAP was GHS0.00, GPSNP was GHS100,000.00 and MAG was GHS118,197.24 showing the total amount of GHS15,552,356.83, respectively.

To an appreciable extent, activities in the Assembly's Revenue Improvement Action Plan (RIAP) were largely implemented. A task force was formed, and Demand Notices were served to defaulting individuals and businesses. This action resulted in the rise in Internally Generated Fund (IGF).

Assistant Directors who hitherto used to sit in the offices without any works were posted to the various Urban and Area Councils to help mobilize revenue by way of local administration.

Introduction of automatic billing system improved distribution of bills. The overriding objective was to reduce the travel time and the added cost of bills payment by citizens.

Closed down pay points were revived to increase revenue collection points. This initiative also resulted in an increased in IGF collection whilst reducing the collection cost to the Assembly. Training of the Revenue collectors were done periodically to bring them up to speed with reforms in the Public Financial Management Act 2016, Act 921

2.3 Update on Disbursement

Table 2.3 Update on Disbursement

EXPENDITURE ITEM	BASELINE (2021)	ACTUAL (2022)	BUDGET 2023	ACTUAL 2023
COMPENSATION	4,042,150.28	5,038,045.96	6,483,666.40	7,051,229.50
GOODS & SERVICES	1,916,654.57	2,590,444.37	4,119,252.08	2,759,537.54
CAPEX	1,127,293.19	2,188,179.90	4,949,438.35	1,275,522.49
TOTAL	7,086,098.04	9,816,670.23	15,552,356.83	11,086,289.53

Source: Budget & Finance Department, 2023.

From the table above, in 2021 the total amount released for compensation was GHS 4,042,150.28, the total amount released for Goods and Services was GHS 1,916,654.57 and the total amount released for Capex was GHS 1,127,293.19 with a total of GHS 7,086,098.04. In 2022 the total amount released for compensation was GHS 5,038,045.96, the total amount released for Goods and Services was GHS 2,590,444.37 and the total amount released for CAPEX was GHS 2,188,179.90 making a total release of GHS 9,816,670.23. However,

in 2023, the total amount released for compensation was GHS 7,051,229.50 with a budget of GHS 6,483,666.40, the total release for Goods and Services was GHS 2,759,537.54 with a budget of GHS 4,119,252.08 and the total amount released for Capex was GHS 1,275,522.49 with a budget GHS 4,949,438.35 with a total amount release for expenditure of GHS 11,086,289.53 as against the total budget of GHS 15,552,356.83 indicating 71.28% expenditure out of the project budget.

The challenges regarding the position of the Assembly's financial standing indicates that IGF is the major source of funding therefore delays in the release of District Assembly's Common Fund (DACF) and other statutory releases should not affect capital project development. However, the Assembly used its IGF to fund its recurrent expenditure particularly IGF staff which affects the use of IGF to complete the capital project (Construction of NHIS Phase II) which was meant for Agric. Office which has been in a rented apartment for years.

The above situation indicates that a change is needed if the district is to achieve its broad goal of "improving the livelihood of the people by enhancing basic needs and increasing opportunities through sustainable socio-economic development and good governance through the participation among all stakeholders"

This notwithstanding the above situation, management has consciously decided to revive the closed down pay points to increase revenue collection and purchase Billing software to automatically generate bills and distribute them timeously. Also, revenue collectors would be trained periodically to bring them up to speed with reforms. This initiative would result in an increase in IGF collection whilst reducing the collection cost to the Assembly. Training of the Revenue collectors would be done periodically to bring them up to speed with reforms in the Public Financial Management Act 2016, Act 921 to increase revenue mobilization to change the situation by deliberately utilizing IGF proportionately on recurrent and capital projects.

2.4 Update on Core Indicators and Targets

The core indicators were tabulated to show the state of the Assembly in the third Quarter of 2023.

Table 2.4: Update on core indicators and targets

S/N	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Baseline (2022)	Target 2023	2023 FOURTH QUARTER ACTUAL
	ECONOMIC DEVELOPMENT				
1	Total output in agricultural production (Yield)				
	i. Maize	26,670.40 MT/HT	4.6 MT/HT	4.65 MT/HT	1.53 MT/HT
	ii. Rice (milled),	16.00 MT/HT	2.1 MT/HT	2.19 MT/HT	0.73 MT/HT
	iii. Millet	N/A	N/A	N/A	N/A
	iv. Sorghum	N/A	N/A	N/A	N/A
	v. Cassava	25,632.60 MT/HT	26.2 MT/HT	27.15 MT/HT	7.47 MT/HT
	vi. Yam	896.40 MT/HT	8.5 MT/HT	8.41 MT/HT	2.55 MT/HT
	vii. Cocoyam	20.00MT/HT	N/A	N/A	N/A
	viii. Plantain	10,404.40 MT/HT	18.23 MT/HT	18.56 MT/HT	4.94 MT/HT
	ix. Groundnut	15.00 MT/HT	0.011 MT/HT	0.013 MT/HT	0.01149 MT/HT
	x. Cowpea	N/A	N/A	N/A	N/A
	xi. Soybean	N/A	N/A	N/A	N/A
	xii. Cocoa	36,700.00 MT/HT	0.4 MT/HT	0.45 MT/HT	0.262 MT/HT
	xiii. Shea butter	N/A	N/A	N/A	N/A
	xiv. Oil palm	1,013.00	0.1 MT/HT	0.12 MT/HT	0.08 MT/HT
	xv. Cashew nut	N/A	N/A	N/A	N/A
	xvi. Cotton	N/A	N/A	N/A	N/A
	xvii. Cattle	5,089.00	4179	5,315	1989
	xviii. Sheep	8,532.00	8754	8,720	1544
	xix. Goat	15,253.00	15410	15,775	4729
	xx. Pig	9,987.00	11005	12,619	2946
	xxi. Poultry	71,223.00	137243	145,232	14810

2	Percentage of arable land under cultivation	80	63%	63.50%	13.69%
3	Number of new industries established				
	i. Agriculture,	20	87	92	87
	ii. Industry,	10	20	50	0
	iii. Service	50	388	100	0
4	Number of new jobs created				
	iv. Agriculture	20	120	125	120
	v. Industry	20	127	50	121
	vi. Service	389	86	30	362
5	Number of Women with access to Institutional Credit	114.40%	202	500	56
	SOCIAL DEVELOPMENT				
7	Net enrolment ratio				
	i. Kindergarten	103.56	82%	100	134.52
	ii. Primary	169	63.00%	100	167.48
	iii. JHS	73.3	78%	100	67.26
	iv. SHS	6.6	35%	100	6.08
8	Gender Parity Index				
	i. Kindergarten	1	1.01%	1	1
	ii. Primary	1	1.08%	1	1
	iii. JHS	1	41.00%	1	1
	iv. SHS	0.09	1.00%	1	1
9	Completion rate				
	i. Kindergarten	156.9	89.00%	100.00%	161.61
	ii. Primary	174.4	106.90%	100.00%	179.63
	iii. JHS	125.4	79.70%	100.00%	129.16

	iv. SHS	121.2	50.50%	100.00%	62.42
10	Pupils-to-classroom ratio in basic schools:				
	Kindergarten	47	35	35	36.39
	Primary	40	35	35	37.67
	JHS	47	36	35	36.81
	BECE pass rate	78.89	79	90.00%	0.79
11	12 Pupils-to-trained teacher ratios in basic schools:				
	Kindergarten	25	48	35	56
	Primary	31	71	35	73
	JHS	14	30	92	30
12	Number of operational health facilities	36	36	36	36
	i. CHPS Compound	14	14	14	14
	ii. Clinic	2	2	2	2
	iii. Health Centre	2	2	2	2
	iv. Polyclinic	2	2	2	2
	v. Hospital	0	0	1	0
15	Proportion of functional Community-based Health Planning Services (CHPS) zones	100%	100%	100%	100%
	Per capita Out-Patient Department (OPD) attendance		0.43	1.2	0.42
	Doctor-to- population ratio		1:55,111	1:15,000	1:23,551
	Nurse-to-population ratio		1:726	1:450	1:642
	Percent of children immunised (Penta 3)		104.50%	97%	117.50%
	Malaria case fatality rate		0%	0%	0.09%
	Under-5 Malaria Case Fatality Rate		0%	8%	0.2%
	HIV prevalence rate		1.58%	1.20%	3.80%

	Proportion of facility with functional emergency team		100%	100%	100%
18	Number of births and deaths registered			3,978	
	i. Birth (sex)	3,613			
	Female	1965	1631	16	1759
	Male	1,648	1753	0	1860
	ii. Death (sex, age group)				
	Female:	32			
	0-19yrs	2	2	0	4
	20-49yrs	8	31	0	56
	50-69yrs	7	31	0	100
	70yrs and above	15	85	0	110
	Male:	75			
	0-19yrs	2	4	0	5
	20-49yrs	4	47	0	71
	50-69yrs	41	70	0	113
	70yrs and above	28	61	0	84
19	Proportion of Population with valid NHIS Card				
	Total (Sex)	26.17%	9.41%	24.75%	51.5%
	Indigents	4.43%	1.79%	4.95%	53.8%
	Informal	9.78%	2.08%	9.28%	23.7%
	Aged	0.94%	0.19%	0.93%	41.6%
	Under 18years	8.73%	4.24%	7.42%	116.7%
	Pregnant Women	2.29%	1.11%	2.17%	51.5%
20	Proportion of population with access to improved sanitation services				
	i. District	18.66%	22.67%	40%	26.07%
	ii. Urban	10.20%	12.26%	24%	14.22%

	iii. Rural	8.66%	10.41%	16%	11.97%
	% of ODF communities to total communities	16%	17%	30%	26%
	Number people in ODF communities	480	1920	1000	826
	Number of private sectors in waste management	1	1	1	1
21	Population with access to basic sanitation				
	District	1.30%	36,288	84,486	41732
	Urban	0.60%	16,799	49,691	19322
	Rural	0.70%	19,489	34,795	22406
22	No. of household with access to basic sanitation				
	District	30,189	11,868	47,073	12,269
	Urban	15,864	6,171	27,686	6,369
	Rural	14,324	5,697	19,387	5,930
23	Solid waste collection and haulage (Tonnes)				
	District	7,711	82.00Tons	135Tons	90.24Tons
	Urban	4,170	22.50Tons	60 Tons	37.5 Tons
	Rural	3,541	60.00Tons	75 Tons	60 Tons
24	Latrine coverage (%)				
	District	18.86%	43.94%	60%	50.12%
	Urban	10.20%	34.76%	50%	39.07%
	Rural	8.66%	56.90%	70%	66.28%
25	Total number premises inspected	519	602	1000	812
26	Total number of notices served	125	102	500	113
27	Total number of summonses served	28	48	100	56
28	Total number of successful prosecutions	38	34	100	27

29	Total number of food vendors sensitized	852	945	1200	987
30	Total number of food vendors screened	852	945	1200	987
31	Total number of Medical Certificate issued	852	945	1200	987
32	Total number of animals slaughtered	24	23	60	27
	Environmental, Infrastructural and Human Development				
33	Percentage of communities covered by electricity				
	District	1.30%	67.30%	6.00%	78.30%
	Rural	0.60%	46.10%	2%	52.60%
	Urban	0.70%	21.20%	4%	25.70%
34	Percent of population with access to basic drinking water sources				
	District	62.00%	62.00%	70.00%	60.50%
	Urban	40.00%	40.00%	45%	48.50%
	Rural	22.00%	22.00%	25%	12.00%
35	Percentage of road network in good condition				
	Total	28%	28%	49%	96%
	Urban	18%	18%	34%	75%
	Feeder	10%	10%	15%	21%
36	Percentage coverage of street addressing system	22%	22%	5%	14%
	Social inclusion				
	Number of construction permit acquired	60	60	70	71
	Number of business development permit acquired	126	126	150	58

	Governance, Corruption and Public Accountability				
37	Number of recorded cases of child trafficking				
	Child trafficking (sex)	0	0	0	0
	Male	0	0	0	0
	Female	0	0	0	0
38	Incidence of child abuse cases:				0
	Rape (Sex)	0	0	0	1
	Male	0	0	0	0
	Female	0	0	0	3
	Defilement (Sex)				2
	Male	3	3	0	0
	Female	0	0	0	2
39	Reported cases of crime				0
	Rape	0	0	0	2
	Armed robbery	0	0	0	0
	Defilement	0	0	0	3
	Murder	0	0	0	2
	Drug trafficking	0	0	0	0
	Peddling	0	0	0	1
	Drug abuse	0	0	0	0
	Domestic violence	0	0	0	11
40	Number of communities affected by disaster	0			
	i. Bushfire				0
	ii. Domestic fire	0	0	0	0
	iii. Commercial fire	0	0	0	0
	iv. Floods / Windstorm	0	0	0	0

41	Percentage of Action Plan Implemented	91.00%	85.00%	55.00%	
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Source: DPCU, 2023

NB: Components with N/A* implies that they do not apply in the district and with (-), there was no data available at the time of completing the report

From table 2.4 above, various development dimensions and their goals are discussed below based on the core critical indicators in the district.

2.3.1 Economic Development Dimension

In 2021, under Economic development, the total yield of agricultural production in terms of staples' production for Maize was 26,670.40MT/HT, rice was 1600MT/HT, millet and sorghum were not applicable, cassava was 25,632.60MT/HT, yam was 8964.40MT/HT, cocoyam was 20.00MT/HT, plantain was 10,404.40MT/HT, groundnut was 15.0 MT/HT, cowpea was 16.00 MT/HT, soybean was 5.00 MT/HT, cocoa was 36,700.00 MT/HT, , Shea butter was not applicable, Oil Palm was 1,013.00 MT/HT, cashew nut was 32.00 MT/HT, cotton was not applicable. Furthermore, the total quantity of livestock and poultry in terms of number of cattle was 5089, sheep was 8532, goat was 15253, pigs were 9987and poultry was 71223. With regard to the percentage of arable land under cultivation was 80%. With regards to records on new industries established under agriculture was 20. Under industry, new industries established was 10. With services new industries established under services was 50. The number of new jobs created under agriculture, industry and service with regard to agriculture, jobs created was 10, With jobs created under industry was 20, With jobs created under service was 20. Also, for the number of women with access to Institutional Credit was 389. In 2022, the total yield of agricultural production in terms of staples' production for Maize was 4.6MT/HT, rice was 2.1MT/HT, millet and sorghum were not applicable, cassava was 26.2/HT, yam was 8.5MT/HT, cocoyam was not applicable, plantain was 18.23MT/HT, groundnut was 0.011 MT/HT, cowpea and soybean were not applicable, cocoa was 0.4 MT/HT, Shea butter was not applicable, Oil Palm was 0.1 MT/HT, cashew and cotton was not applicable. Furthermore, the total quantity of livestock and poultry in terms of number of cattle was 4179, sheep was 8754, goat was 15410, pigs were 11005 and poultry was 137243. With regard to the percentage of arable land under cultivation was 63%. With regards to records on new industries established under agriculture was 87. Under industry, new industries established was 20. With services new industries established under services was 388. The number of new jobs created under agriculture, industry and service with regard to agriculture, jobs created was 120, With jobs created under industry was 127, With jobs created under service was 86. Also, for the number of women with access to Institutional Credit was 202

In 2023, the total output for fourth quarter in agricultural production in terms of staples' production in yield of Maize in fourth quarter was 1.53MT/HT with a target of 4.65MT , rice in fourth quarter was 0.73MT/HT with a target of 2.19MT , millet and sorghum were not applicable, cassava in fourth quarter was 7.47MT/HT with a target of 27.15MT, yam in the fourth quarter was 2.55MT/HT with a target of 8.41MT, Plantain in the fourth quarter was 4.94MT/HT with a target of 18.56, groundnut in the fourth quarter was 0.01149MT/HT With a target of 0.013MT, cowpea and soybeans are not applicable , cocoa in the fourth quarter was 0.262MT/HT with a target of 0.11MT , Shea butter was not applicable, Oil Palm in the fourth quarter was 0.08MT/HT with a target of 0.11MT, cashew nut and cotton were not applicable. Further, the total quantity of cattle in the fourth quarter was 1989 with a target of 5315, sheep in the fourth quarter was 1544 with a target of 8,720, goat in fourth quarter was 4729 with a target of 4329, pigs in the fourth quarter was 2946 with a target of 12619, poultry in the fourth quarter was 14810 with a target of 145232. Percentage of arable land under cultivation in the fourth quarter of was 13.69% with a target of 63.50% in 2023.

With regards to records on new industries established under agriculture was 87. Under industry, new industries established was 0. With services new industries established under services was 0. The number of new jobs created under agriculture, industry and service with regard to agriculture, jobs created was 120, With jobs created under industry was 121, With jobs created under service was 365. Also, for the number of women with access to Institutional Credit was 56.

2.3.2 Social Development Dimension

In 2021, the net enrolment ratio for kindergarten was 1, for primary enrolment was 169, for JHS enrolment was 73.3%, and SHS enrolment was 66%, respectively. Furthermore, the gender parity index for kindergarten was 1%, for primary was 1%, for JHS was 1%, and SHS was 0.09%. The Completion rate for kindergarten was 156.9, for JHS was 125.4%, and SHS was 121.2%. The Pupils-to-classroom ratio in basic schools for kindergarten was 47, for primary was 40, for JHS was 47 and SHS was 78.89. The Pupils-to-trained teacher ratio in basic schools for kindergarten was 25, for primary was 31, for JHS was 14

In 2022, the net enrolment ratio for kindergarten was 82, for primary enrolment was 63 for JHS enrolment was 78%, and SHS enrolment was 35%, respectively. Furthermore, the gender parity index for kindergarten was 1.01%, for primary was 1.08%, for JHS was 41.00%, and SHS was 1.00%. The Completion rate for kindergarten was 89.00%, for JHS was 106.90%, and SHS was 79.70%. The Pupils-to-classroom ratio in basic schools for kindergarten was 50.50%, for primary was 35, for JHS was 35 and SHS was 36. The Pupils-to-trained teacher ratio in basic schools for kindergarten was 48, for primary was 71, for JHS was 30

In 2023 the net enrolment ratio for kindergarten in the fourth quarter was 134.52 with a target of 100, for primary in the fourth quarter was 167.48 with a target of 100, for JHS in the fourth quarter was 67.26 with a target of 100, and SHS in the fourth quarter was 6.08 with a target of 100. Furthermore, the target for gender parity index for kindergarten in the fourth quarter was 1.00 with a target of 1, for

primary in the fourth quarter was 1.00 with a target of 1, for JHS in the fourth quarter was 1.00 with a target of 1 and SHS in the fourth quarter was 1.00 with a target of 1. The Completion rate for kindergarten in 2023 in the fourth quarter was 161.16 with a target of 100.00%, for primary in the fourth quarter was 179.63 with a target of 100.00%, for JHS in the fourth quarter was 129.16 with a target of 100.00%, and SHS in the fourth quarter was 62.42 with a target of 100.00%. The Pupils-to-classroom ratio in basic schools for kindergarten, in 2023 in the fourth quarter was 36.39 with a target of 35, for primary in the fourth quarter was 37.67 with a target of 35, for JHS in the fourth quarter was 36.81 with a target of 35, The BECE pass rate in the fourth quarter was 0.79 with a target of 90.00%. The Pupils-to-trained teacher ratio in basic schools for kindergarten in 2023 in the fourth quarter was 56.00 with a target of 35, for primary in the fourth quarter was 73.00 with a target of 35, for JHS in the fourth quarter was 30.00 with a target of 35.

The number of operational health facilities at the end of 2021 CHPS were 14, Clinics was 2, Health Centers 2 Poly Clinic 2 and Hospital zero. The number of operational health facilities at the end of 2022 CHPS were 14, Clinics was 2, Health Centers 2 Poly Clinic 2 and Hospital zero. In 2023 CHPS compound was 14 in the fourth quarter with a target 30, for Clinics in the fourth quarter was 2 with a target of 5, for Health Centers in the fourth quarter was 2. For Poly Clinic in the fourth quarter was 2 with a target of 2, and Hospital in the fourth quarter was 0 with a target of 1.

The Proportion of Functional Community Based Health Planning Services (CHPs Zones) was 100% in 2021, 2022 and 2023 respectively. Per capita out-patient department (OPD) attendance was – in 2021, in 2022 was 1.2 and in 2023 was 0.42 with 2023 target of 1.2. Doctor to population ratio in 2021 was -, in 2022 was 1:55,111 and in 2023 was 1:23,551 with 2023 target of 1:15,000. Nurse to population ratio in 2021 was -, in 2022 was 1:726, and in 2023 was 1:642 with 2023 target of 1:450. Percentage of children immunized in 2021 was , in 2022 was 104.5% and in 2023 was 117.50% with 2023 target of 97%. Malaria case fatality rate was 0 in 2021, in 2022 was 0 and in 2023 was 0.09%. Under -5 malaria case fatality rate was – in 2021, in 2022 was 8% and in 2023 was 0.2%. HIV Prevalence rate in 2021 was -, in 2022 was 1.58% and in 2023 was 3.80% with 2023 target of 1.20%. Proportion of facility with functional emergency team 100% in 2021, 2022 and 2023 respectively.

The Number of births registered in 2021 was 3,613, female in 2021 was 1965, in 2022 was 1632- and in 2023 was 1759. Male in 2021 was 1648, in 2022 was 1735 and in 2023 was 1860. The number of deaths in sex and age group, female 0-19yrs in 2021 was 2, in 2022 was 2 and in 2023 was 4, 20-49yrs in 2021 was 8, in 2022 was 31 and in 2023 was 56, 50-69 was 7 in 2021, in 2022 was 31 and in 2023 was 100, 70yrs and above in 2021 was 15, in 2022 was 85 and in 2023 was 110. Male 0-19yrs in 2021 was 2, in 2022 was 4 and in 2023 was 5, 20-49yrs in 2022 was 4, in 2022 was 47 and in 2023 was 71, 50-69yrs in 2021 41, in 2022 was 70 and in 2023 was 113, 70yrs and above in 2021 was 28, in 2022 was 61 and in 2023 was 84.

The Proportion of population with valid NHIS card in total was 26.17% in 2021, in 2022 was 9.41% and in 2023 was 51.5% with 2023 target of 24.75%, for Indigents in 2021 was 4.43%, in 2022 was 1.79% and in 2023 was 53.8% with 2023 target of 4.95%, for informal in 2021 was 9.78%, in 2022 was 2.08% and in 2023 was 23.7% with 2023 target of 9.28%, for aged in 2021 was 0.94%, in 2022 was

0.19% and in 2023 was 41.6% with 2023 target of 0.93%, for under 18years in 2021 was 8.73%, in 2022 was 4.24% and in 2023 was 116.7%, for pregnant women in 2021 was 2.29%, in 2022 was 1.11% and in 2023 was 51.5%.

The Proportion of population with access to improved sanitation services recorded for the district in 2021 was 18.66%, in 2022 was 22.67% and in 2023 was 26.07% with 2023 target of 40%. For urban in 2021 was 10.20%, in 2022 was 12.26% and in 2023 was 14.22% with 2023 target of 24%. For rural in 2021 was 8.66%, in 2022 was 10.41% and in 2023 was 11.9% with 2023 target of 16

Percentage of ODF communities to total communities recorded in 2021 was 16%, in 2022 was 17% and in 2023 was 26% with 2023 target of 30% 17%. Number of people in ODF communities in 2021 was 480, in 2022 was 1920 and in 2023 was 826 with 2023 target of 1000. For the Number of private sectors in waste management was one (1) in 2021, 2022 and 2023 respectively with target of 1 in 2023.

The Percent of communities covered by electricity recorded for the district in 2021 was 1.30%, in 2022 was 36.288% and in 2023 was 41.732% with 2023 target of 84.486%. For urban in 2021 was 0.60%, in 2022 was 16.799% and in 2023 was 19.322% with 2023 target of 49.691%. and rural in 2021 was 0.70%, in 2022 was 19.489% and in 2023 was 22.406% with 2023 target of 34.795%.

The number of house hold with access to basic sanitation recorded for district in 2021 was 30,189, in 2022 was 11,868 and in 2023 was 12,269 with 2023 target of 47,073. For urban in 2021 was 15,864, in 2022 was 6,171 and in 2023 was 6,369 with 2023 target of 19,387.

The solid waste collection and haulage (Tons) recorded for district in 2021 was 7,711tons, in 2022 was 82.00 tons and in 2023 was 90.24tons. For urban in 2021 was 4,170tones, in 2022 was 22.50tones and in 2023 was 37.5tones with 2023 target of 60tones. For rural in 2021 was 3,541tones, in 2022 was 60.00tones and in 2023 was 60tones with 2023 target of 75tones.

Latrine coverage (%) recorded for district in 2021 was 18.86%, in 2022 was 43.94% and in 2023 was 50.12% with 2023 target of 60%. For urban in 2021 was 10.20%, in 2022 was 34.76% and in 2023 was 39.07% with 2023 target of 50%. For rural in 2021 was 8.66%, in 2022 was 56.90% and in 2023 was 66.28% with 2023 target of 70%.

Total number of premises inspected in 2021 was 519, in 2022 was 602 and in 2023 was 812 with 2023 target of 1000. Total number of notices served in 2021 was 125, in 2022 was 102 and in 2023 was 113 with 2023 target of 500. Total number of summoned served in 2021 was 28, in 2022 was 48 and in 2023 was 56 with 2023 target of 100. Total number of successful prosecutions in 2021 was 38, in 2022 was 34 and in 2023 was 27 with 2023 target of 100. Total number of food vendors sanitized in 2021 was 852, in 2022 was 945 and in 2023 was 987 with 2023 target of 1200. Total number of food vendors screened in 2021 was 552, in 2022 was 945 and in 2023 was 987 with 2023 target of 1200. Total number of medical certificates issued in 2021 was 852, in 2022 was 945 and in 2023 was 987 with 2023 target of 1200. Total number of animals slaughtered in 2021 was 24, in 2022 was 23 and in 2023 was 27 with 2023 target of 60.

2.3.3 Environment, Infrastructure, and Human Settlements Development Dimension

Under the Environment, Infrastructure, and Human Settlements Development Dimension, the Percentage Covered by electricity for the district in 2021 was 1.30%, in 2022 was 67.30% and in 2023 was 78.30% with 2023 target of 6.00%. For urban in 2021 was 40.00%, in 2022 was 46.10% and in 2023 was 52.60% with 2023 target of 2%. For rural in 2021 was 0.70%, in 2022 was 21.20 and in 2023 was 25.70% with 2023 target of 4%.

The Percent of population with access to basic drinking water sources recorded for the district in 2021 was 62.00%, in 2022 was 62.00 and in 2023 was 60.50% with 2023 target of 70.00%. For urban in 2021 was 40.00%, in 2022 was 40.00% and in 2023 was 48.50% with 2023 target of 45%. For rural in 2021 was 22.00%, in 2022 was 22.00% and in 2023 was 12% with 2023 target of 25%.

The percentage of road network in good condition recorded for total in 2021 was 28%, in 2022 was 28% and in 2023 was 96% with 2023 target of 49%, for urban in 2021 was 18%, in 2022 was 18% and in 2023 was 75% with 2023 target of 34%, for feeder in 2021 was 10%, in 2022 was 10% and in 2023 was 21% with 2023 target of 15%.

The Percentage coverage of street addressing system was 22% in 2021, in 2022 was 22% and in 2023 was 14% with 2023 target of 5%, the Number of construction permit acquired was 60 in 2021, in 2022 was 60 and in 2023 was 71 with 2023 target of 70. The Number of business development permit acquired in 2021 was 126, in 2022 126 and in 2023 was 58 with 2023 target of 150.

2.3.4 Governance, Corruption, and Public Accountability

Under the Governance, Corruption, and Public Accountability, the number of recorded cases for child trafficking was 0 in 2021, 2022 and 2023 respectively. For males and females were 0 in 2021, 2022 and 2023. For the Incidence of child abuse cases and rape were 0 in 2021, 2022 and 2023 respectively for both males and females, however, defilement had 0 and males records 3 in 2021, in 2022 was 3 and in 2023 was 0, for females recorded 0 in 2021, in 2022 was 0 and in 2023 was 2. For the reported cases of crime in 2023, there was no records for rape, 0 for defilement, 0 for murder, no record for drug trafficking, peddling, drug abuse and domestic violence recorded 5 in 2022, in the first quarter of 2023 cases recorded was 5, in the second quarter recorded 1, in the third quarter recorded 4 and in the fourth quarter was 1 with a target of 3.-armed robbery and drug trafficking had no records as well with no targets of 2023. There was no target for the number of communities affected by disaster recorded no bushfire, domestic fire, commercial fire and floods/windstorms in 2023. The percentage of Annual Action Plan implemented in 2021 was 91%, in 2022 was 85.00% and in 2023 was 86.77%. In the fourth quarter of 2023 it was 86.77% with a target of 100%. The percentage implemented was largely due to more programmes and less projects initiated.

NB: All other indicators tagged "N/A" were not applicable in the district. 2.5: Integrated Social Services (ISS) Indicators

2.5: Integrated Social Services (ISS) Indicators

Table 2.5: Integrated Social Services (ISS) Indicators

S/N	Indicator (Categorised by Development Dimension)	Baseline (2021)	Actual 2022	Target 2023	Actual
					Fourth 2023
1	Number of trainings conducted on ISSOPs	0	0	2	2
2	Proportion of case workers trained in child protection and family welfare	0%	0%	90%	83%
3	Number of child violence cases benefitting from social welfare/social services	15	20	30	36
4	Number of children reached by social work/social services	5000	7000	8000	10000
5	Number of people reached with child protection and SGBV information	563	100	800	8000
6	Number of LEAP household members on NHIS	500	800	1000	1302
7	Number of households with adolescent girls benefitting from LEAP	50	80	120	120
8	Number of outreach visits to communities with LEAP households	5	5	10	6
9	Number of referrals received from GHS	0	0	3	2
10	Proportion of referrals receiving adequate follow-up	0%	0%	3%	2%
11	Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	0	0	1	1
12	Number of regional intersectoral monitoring visits conducted	0	0	0	0
13	Number of meetings organised to discuss integrated services	0	0	4	3

S/N	Indicator (Categorised by Development Dimension)	Baseline (2021)	Actual 2022	Target 2023	Actual
					Fourth 2023
14	Number of girls reached by prevention and care services	538	550	600	665
15	Number of CP/SGBV cases referred to other services and followed up	0	0	5	4
16	Number of NGOs, including RHCs, trained	0	0	2	1
17	Number of children in RHCs profiled and reunified	6	10	20	6
18	Proportion of sub-standard RHCs closed	0	0	1	1
19	Number of children placed in foster care	0	0	0	0
20	Proportion of population with access to basic drinking water sources	62.00%	63.50%	70.00%	65.50%
21	Proportion of population with access to improved sanitation services	18.66%	22.67%	40%	26.07%

Source: SWCD, 2023

The number of trainings conducted on ISSOPs in 2021 was zero, while in 2022 was zero and in 2023 was 2 with a target of 2. Proportion of case workers trained in child protection and family welfare in 2021 was zero, while in 2022 was zero and 2023 was 83% with a target of 90%. Number of child violence cases benefitting from social welfare/social services in 2021 was 15 while in 2022 it was 20, and 2023 was 36 with a target of 30 indicating more vulnerability more than expected. Number of children reached by social work/social services in 2021 was 5000 while in 2022 it was 7000 and 2023 was 10000 with a target of 8000 indicating children reached were more than expected. Number of people reached with child protection and SGBV information in 2021 was 563 while in 2022 it was 100 and 2023 was 8000 with a target of 800. Number of LEAP household members on NHIS was 500 in 2021, and in 2022 was 800 and 2023 was 1302 with a target of 1000 indicating achievement was more than expected. Number of households with adolescent girls benefitting from LEAP Programme in 2021 was 50 while in 2022 it was 80 and 2023 was 120 with a target of 120. Number of outreach visits to communities with LEAP households in 2021 was 5 while in 2022 5 and 2023 was 6 with a target of 10. Number of referrals received from GHS was zero in 2021 while in 2022 it was zero and 2023 was 2 with a target of 3. Proportion of referrals receiving adequate

follow-up, in 2021 was 0% while in 2022 it was 2% and 2023 was 3%. Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS in 2021 was 1 while in 2022 it was 1 and 1 in 2023 with a target of 1. Number of regional intersectoral monitoring visits in 2021 was 0 while in 2022 it was zero and 2023 was zero and with zero target. Number of meetings to discuss integrated services, in 2021 was zero while in 2022 it was zero and 2023 was 3 and with a target of 4. Number of CP/SGBV cases referred to other services and followed up in 2021 was zero while in 2022 it was zero, and 2023 was 4 and with a target of 5. Number of NGOs, including RHCs, trained in 2021 was zero while in 2022 was zero and 2023 was 1 and with a target of 2. Number of children in RHCs profiled and reunified in 2021 were 6 while in 2022 it was 20 and 2023 was 6 and with a target of 20. Proportion of sub-standard RHCs closed in 2021 was zero while in 2022 it was zero and 2023 was 1 with a target of 1. Number of children placed in foster care in 2021 was zero while in 2022 it was zero and 2023 was zero with a target of zero. Proportion of population with access to basic drinking water sources in 2021 was 60% while in 2022 was 60.55 and 2023 was 69.5% with a target of 75%.

2.6 Update on Critical Development and Poverty Issues

The district had allocations on the critical development and poverty issues with actual receipts targeting the number of beneficiaries and actual beneficiaries benefiting from the allocation. Below is the tabular depiction of the critical development and poverty issues.

Table 2.6 Update on critical development and poverty issues

NS/ N	Critical Development and Poverty Issues	Allocation GHS Baseline (2022)	Allocation GHS (2023)	Actual receipt GHS (2023)	Baselin e (2022)	Targets (2023)	Actuals (First Quarter)	Actuals (Second Quarter)	Actual (Third Quarter)	Actual (Fourth Quarter)
1	Ghana School Feeding Programme	297,960.0 0	299,960.0 0	68,410.51	64000	8400	7268	7268	0	0

2	Capitation Grants	187348.98	29,863.00	0.00			0	0	0	0
					293630	298630				
3	National Health Insurance Scheme	98,000.00	100,000.00	78,000.00	2,988	7634	2981		594	
								1271		420
4	Livelihood Empowerment Against Poverty (LEAP) programme	120,228	120,228	189,98.00	45,573.00	51335	60868.121	121,736,24	139736.24	69868.12
5	National Youth Employment Program	12,400.00	8,200.00	12,400.00	475	640	140	140	140	140
6	One District-One Factory Programme	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7	One Village-One Dam Programme	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
8	Planting for Food and Jobs Programme	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
9	Free SHS Programme	540,721.25	540,721.25	4,542.50	4,542.50	6500	4800	4800	4800	4800
10	National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: Depts., Agencies, Fourth Quarter, 2023

From table 2.6 above, the Ghana School Feeding Programme a receipt of GHS297,960.00 with actual beneficiaries of 6,400 in 2022, and in 2022 there was targeted receipts allocation of GHS299,960.00 and in the first quarter of 2023 was 7,268 number of beneficiaries, in the

second quarter had the same number of beneficiaries of 7,268, in the third quarter was 0 number beneficiary and in the fourth quarter was 0 with 2023 target of 8400.

The Capitation Grants had allocation receipt of GH¢187,348.98 in 2022, the allocation received was 0 with 2023 target of GHS298,630.00 number of beneficiaries but there was no actual receipt with targeted beneficiaries of 293630 but no one actually benefited from the grants in the first, second, third and fourth quarters of 2023. National Youth Employment Program recorded 140 beneficiaries in the first, second, third and fourth quarter respectively. The National Health Insurance Scheme had an allocation of GHS98,000.00 and beneficiaries of 2,988 in 2022, the targeted allocation was GHS7634 for 2023 and the targeted beneficiaries of 7,634. However, the actual allocation received was GH¢78,000.00 for actual beneficiaries of 2,981, in the first quarter of 2023 beneficiaries were 2981, in the second quarter beneficiaries were 2981, in the third quarter was 594 and in the fourth quarter was 420 while the actual beneficiaries were 7,634. The Livelihood Empowerment Against Poverty (LEAP) programme had an allocation of GHS120,228.00 and beneficiary of 290 in 2022, GHS120,228 allocation was the target with the actual receipt of GHS 44,503.00 with a 290 number of beneficiaries but in the first quarter of 2022 GHS60,868.12 was received, in the second quarter GHS121,736.24 was received, in the third quarter was GHS139,736.24 and in the fourth quarter was 69868.12 with 2023 target of 51,335.00. The National Youth Employment Program had an allocation of GH8,200.00 with actual beneficiaries of 475 in 2022, the target allocation was GHS18,200 with 640 number of beneficiaries but the actual receipt for 2023 was GHS12,400 for target beneficiaries of 640. In the first, second, third and fourth quarters, the actual beneficiaries were 140, One District-One Factory Programme and One Village-One Dam Programme were not applicable in the district. The Planting for Food and Jobs Programme were not applicable in the district. The Free SHS Programme had an allocation of GHS540721.25 and the actual beneficiaries were 4,542. In 2022, the target allocation was GHS540,721.25 with the actual receipt of GHS GHS205,420.50 and targeted beneficiaries of 6,500. The actual number of beneficiaries in 2023 first, second, third and fourth quarter respectively with a target of 6500.

NB: The indicators with *N/A* are not applicable in the district.

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2.9 Ghana Productive Safety Net Project

Ghana Productive Safety Net Project is a World Bank support project through the ministry of local government and rural development that seek to provide alternative form of livelihood for improved agricultural productivity of the extremely poor households by facilitating linkages to existing agriculture interventions. Activities under this component targets extreme poor households that are already on the LEAP or LIPW programme and are within the catchment of major on-going government agriculture intervention. GPSNP is currently running in three central communities through a Climate Change Mitigation initiative with the establishment of coconut plantations in beneficiary communities. There are 3 operational plantation sites in Oframase, Fianko and Krobonshie communities respectively, this is impacting to about 245 direct beneficiaries with over 1300 indirect beneficiaries in 6 communities namely; Oframase, Brofuyedu, Kofi Ansah, Fianko, Topiase, Ofaada. The project so far aided the establishment of 20,000 seedlings and have since been planted to support the mitigating climate change effect in the district. Labour Intensive Public Works (LIPW) is a component of the Ghana Productive Safety Net Project 2. The main objective of the LIPW component is to extend income-earning opportunities to extremely poor households through public works, which maintains or rehabilitates assets that improve the productivity of communities and responds to the anticipated effects of climate change. Being labor based, typically, considerable number of people are engaged at LIPW sub-projects sites daily during scheduled periods for project implementation. The projects being implemented in 6 communities. Within the first quarter, ten more activities were selected and their validation would be carried out in the second quarter for implementation from the first quarter to 2023-year period.

2.10 World Vision Interventions in the District

Mondelez International, as part of its numerous objectives in the country seeks to transform cocoa growing communities through a cocoa `sustainability programme by ensuring sustainable cocoa production which addresses economic, social and environmental issues.

Mondelez International Cocoa Life is a sustainable programme that focuses on ensuring that cocoa farmers secure better livelihoods through increased production of cocoa and diversification of income, crops, and premium cocoa. It also seeks to ensure that cocoa production is done in ways that are consistent with protection of the environment through improved farm management, soil and water resource conservation, and conservation of biodiversity and to help fight child labor issues. It equally strives to improve the social conditions of communities through stakeholders and community empowerment.

With a vision of empowered thriving cocoa communities, Mondelez International assigned World Vision Ghana as a lead Implementing Partner for Cohort Three Cocoa Life Project with Awutu

Senya District as one of the five districts to empower groups and individuals in twenty cocoa growing communities in the district to appreciate the need for them to take direct responsibility in the sustainability of cocoa production, and the operations and maintenance of social services especially rural infrastructure.

Community Action Plans (CAPs) were therefore developed in the twenty project communities in 2016 and revised yearly to help guide them bring up and implement development programmes. Over the years, projects in the CAPs such as re-shaping of roads, construction of bridges, rehabilitation of health facilities, provision of potable water, construction of community centres, households/community toilets, access to credit, training in additional livelihoods, establishment of pre and primary schools among many others have been achieved in some communities with support from the community members, district assembly, farmers union, implementing partners of the project and some philanthropists.

The CAPs revision process for 2023/2023 was led by empowered Community Development Committees (CODEC) of the twenty communities with support from World Vision Ghana Staffs, Child Rights International, Fairtrade Africa and the District Assembly Team (Planning and Social Development Departments) with an overall outcome of increased capacity of the communities to plan and advocate for their own social development. This document contains prioritized projects for the twenty communities in the District which will be implemented between 2023/2023.

2.7 UPDATE ON EVALUATIONS CONDUCTED, FINDINGS AND RECOMMENDATIONS

The district conducted a systematic and objective assessment of all on-going or completed project, program, implementation and results in relation to its relevance, efficiency, effectiveness, impact, and sustainability, using terminal and pre-feasibility design.

This is tabulated below in Table 2.8

2.8: Evaluations conducted, Findings and Recommendations

2.11.0 Participatory monitoring and evaluation undertaken and their results.

The plan looked at the effective tools and approaches that can be added to achieve the aims of P2, the constraints and challenges that may come along with, and finally the institutional learning and improvement that will facilitate future P2 processes.

2.11.1 Assessment of Effectiveness of Tools and Approach

In evaluating the efficiency and effectiveness of tools and approaches adopted, questionnaires were designed for participants to respond to. This helped the Assembly to assess the effectiveness of methods used. Indicators such as participation rate and requests for action were also used.

2.11.2 Assessment of Challenges and Constraints

The Assembly envisaged that it would be confronted with several practical challenges and issues that relate to achieving participation throughout the district. These challenges and constraints were categorized under two broad themes. The first had to deal with those challenges and issues that would be confronted by the Assembly as an institution and the second had to do with challenges and issues to be confronted by the citizenry. These were dealt with in the table below:

Table 2.6: Challenges and Issues from the Assembly and citizen’s perspective

CHALLENGES AND ISSUES FROM THE ASSEMBLY’S PERSPECTIVE	CHALLENGES AND ISSUES FROM THE CITIZEN’S PERSPECTIVE
1. Non-functioning sub-district structures. Thus, the eight Area councils	1. Lack of capacity by technocrats to promote participatory monitoring and evaluation and to engage citizens in general
2. Poor ICT infrastructure to support popular participation	2. Lack of commitment on the part of duty bearers
3. Inadequate and irregular flow of funds to the Assembly	3 Mistrust for the Assembly leading to apathy
4 Political victimization of officers who give out information about political office holders	4. Lack of awareness about departments/officers to contact for follow-ups
5. Ineffective channels of communication. e.g. phones, websites, etc.	5. Low level of awareness and understanding of the decentralization concept

2.11.3 Institutional Learning and Improvements

To make participatory monitoring and evaluation an integral part of the core functions of the district, there was an emphasis on the organization of popular participation as part of the broader scheme of things to be done. In this regard, popular participation at all levels of the political and administrative structure of the Assembly was highlighted. Management had included in its Medium-Term Development Plan all forms of popular participation (P2) platforms. This compelled management to pay attention to its implementation. This was also because a review of the Annual Action Plan and its indicators showed that the Assembly was not performing in the area of physical projects and there were instances where they were not organized.

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Table 2.7: Status of Implementation

STATUS OF MPLEMENTATION					
Platforms/Channels/Spaces /Activities	Regularity /No of Times	Time Frame/STATUS (2023)	STAT US	Where/Loc ation	Responsibilities
Budget Hearing	2	2	Completed	GES Conference Hall	Budget Unit/District
Town Hall Meeting	6	6	Completed	GES Conference Hall	District
Projects Monitoring	4	4	Completed	Projects Sites	DPCU

DPCU Meeting	4	4	Completed	GES Conference Hall	DPCU
Management meetings	4	4	Completed	GES Conference Hall	District
General Assembly Meetings	3	3	Completed	SDA CHAPEL	District
Executive Committee	3	3	Completed	GES Conference Hall	District

Source: DPCU, 2023

From the table above, all the platforms used to undertake the participatory monitoring and evaluation such as Budget Hearing had 2 meetings, Town Hall meeting had 6 and DPCU had 4 meetings, Projects Monitoring had 4 activities, General Assembly had 3 Meetings, and Executive Committee had 3 Meetings had all started according to the planned period in the fourth quarter of 2023.

2.11.9 Update on PM&E Conducted

Various projects and routine programs were rolled over to the 2023. Some physical projects were also rolled over to the ensure year of 2023 but arrears owed the contractors and consultants had not been paid.

The district involved majority of stakeholders in the initiation and implementation of projects and programs in the form of undertaking needs assessment, inviting stakeholders for site meetings during the project implementation stage and routine monitoring with all stakeholders including Assembly members and Unit Committee members as well as.

2.11.8 Other NGOs that assisted in implementing out action plans

2.11.9 World Vision Interventions in the District

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CHAPTER THREE

THE WAY FORWARD

3.0 Introduction

In the implementation of the planned activities in the 2023 Annual Action Plan from the MTDP, certain key issues have been addressed while others could not be addressed.

3.1 Key issues addressed and those yet to be addressed

The key issues and challenges in implementing the 2023 Annual Action Plan during the third quarter revolve around major areas as explained below:

Key issues addressed:

Senior Management Commitment and Involvement

In the Assembly, senior management tends to think that since they do not directly benefit from expending the funds allocated for the programs and projects, they were reluctant to process funds to implement those activities. However, the benefit goes to the community members directly. This often results in a lackadaisical attempt in implementing the programs and projects to satisfy local people directly.

This was addressed by undertaking a sustained awareness campaign among key stakeholders, highlighting the benefits of achieving resilience from their perspective: meeting current and prospective community needs and regulatory compliance.

- Lack of thorough understanding of the data dynamics and dependencies involved in data recovery by heads of departments and units. The Assembly had not been focusing on resilience, and on technology and does not give equal importance to the mode of transmission of information to people in gathering data and results. This shows a single point of failure for the Assembly's data collation and funds release.

This was addressed by creating appropriate awareness among stakeholders, identifying risks, and using modern technology as the faster means to convey information instead of relying on the only hardcopy. It was resolved that recommending suitable risk mitigation measures to ensure the continuous availability of data and funds by committing funds to programs and projects can bring in revenue in the day-to-day operations of the Assembly.

- Lack of Consensus between Senior Management and political head;

The Senior Management prefers to understand the ground realities before committing any values for the maximum tolerable funds to be processed. However, the political head does not want to release funds if not concerning the physical project that will project his performance at a glance because of his political scores. Senior management also looking at the financial implications is hesitant to process funds only for such physical projects.

This was addressed by dialogue between the political head and the senior management and the need to adopt a holistic approach to committing funds to all planned activities as prudently as possible.

- Difficulty in obtaining data from some Departments and Units of the Assembly. This was addressed by writing to the heads of those departments and agencies to give them a deadline.
- Untimely releases of funds from all sources earmarked to fund projects/programs being implemented by the Assembly during the period under review. This was worsened by the GIFMIS system.

This was, however, addressed by educating the officers who work on the system to use appropriate coding to ensure a smooth transfer of funds.

- Inadequate monitoring vehicles and other logistics for effective monitoring.

This was addressed by consensus among management to put all vehicles into the pool so that anytime there is monitoring activities to be carried out, any available vehicle will be used.

- Irregular monitoring and inspection of projects/programs as a result of the unavailability of funds.
- This was addressed by allocating some percentage of available funds to all the programs to ensure equal implementation vis-à-vis the physical projects.
- Lack of cooperation of some of the contractors in project execution.

This was addressed by putting a clause in the contract to ensure prompt response to issues raised and the resourcing the Works department to do constant supervision

Unaddressed key issues

- Low enthusiasm by Management of the Assembly towards Monitoring and Evaluation activities. Management does not see monitoring and evaluation of planned activities to ensure value for money since the internally generated funds are not adequate to cater for critical development issues.
- Low capacity of the District Planning and Co-ordinating Unit (DPCU). The DPCU had low Monitoring and Evaluation capacity in project monitoring especially specification of materials used for projects.

3.2 Recommendations

Several relevant issues which should seriously to be addressed in the immediate future among several others are stated below:

- The capacities of the District Planning and Co-ordinating Unit (DPCU), especially in the areas of Strategic Planning and Financial Management should be enhanced by training programs;
- Management of the Assembly is urged to give to the DPCU what is due to the unit to enable it to function properly. The M&E vehicle should be maintained regularly for effective monitoring of development activities/projects in the district. There is also the need for a Monitoring and Evaluation capacity building program to be organized for the District Planning and Coordinating Unit members. It is hoped that if these were done with effective motivation, the DPCU will implement the M&E Plan to satisfaction.
- Monitoring and Evaluation vehicle should be maintained regularly and made available to the District Planning and Co-ordinating Unit (DPCU), for effective monitoring of development activities/projects in the district;
- More pragmatic measures on mobilizing resources internally (IGF) should be encouraged.
- Guidelines for the utilization of the District Assembly Common Fund (DACF), which specifies that funds can only be used for ‘development’ projects, should be strictly implemented and closely monitored;
- District Works Department should carefully supervise projects relying on the work-plan from the contractors to ensure the right inputs (materials) are used to ensure quality output.
- Widen the scope of civil society participation in development planning, implementation, monitoring, and evaluation to ensure value for money.
- The Assembly should widen the scope of civil society participation in development planning, implementation, monitoring, and evaluation as required by GSAM guidelines.
- The Inspection Team should ensure projects are thoroughly inspected with satisfaction before payments are made to contractors who raise certificate for payments.
- DWD should ensure projects are constantly supervised for the contractors to work within a specific domain of the contract signed.
- DWD’s head should use specified design for particular projects to avoid additional estimated costs.

3.3 Conclusion

The district rolled-over projects and routine programs and projects of the departments of the Assembly which could not be completed within the period under review. There were new physical projects because the district received DACF-FRG which augmented the funds inflows but in case of DACF only three quarters were paid making it difficult paying arrears to contractors and consultants.

The Assembly's debts were not fully cleared and it was resolved that District Chief Executive ensures that uncompleted projects are completed before new ones are initiated. This resolution would, however, be completely successful and effective when the Assembly gets the release of the remaining DACF allocation for the quarter.

Since the amount budgeted for and the releases are not always the same, some budgeted figures for programmes and projects could not be fully implemented beyond 40% and 70% respectively.

For the decentralization system to achieve the sole objective of uplifting the statuses of the rural people through the provision of socio-economic and environmental services, there is the need for the Central Government to fast track the releases of counterpart funding where Donors execute their part on time and also gives more funding to less endowed Districts like Awutu Senya

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